# **Great Wall Enterprise Co., Ltd.**

# Minutesfor the 2022 GeneralShareholders Meeting

Time: Friday, 10 a.m. June 17, 2022.

Venue: Auditorium at the Company, No.3, Niaosong 2nd St., Yongkang Dist., Tainan City

Chairperson: Chia-Yau Han, the chairman of the board of directors. Recorder:

Chia-Lun Lu.

The total shares issued: 852,159,259, Outstanding Shares: 805,435,954,

Total shares represented by shareholders present in person or by proxy: 454,744,879,

(148,420,240 shares exercised via electronic transmission),

Percentage of shares held: 56.45%.

Directors present: Chairman Chia-Yau Han, Director Chia-Yin Han, Chiao Thai Hsing

Investment Company Limited, Representative: Director Tian-Xing Zhao, Director Wang

Zi-Lin, Independent Director Yu-Shan Ting (Chairman of the Audit Committee),

Independent Director Chuang-Chen Tao, Independent Director Chien-Ming Wei.

Sit-in Members: Kun-Yen Chuang (President), Mei-Fang Chen (CPA), Zheng-Xian Lin (Attorney).

The aggregate shareholding of the shareholders present in person or proxy constituted a quorum. The chairman called the meeting to order.

A. Chairman's Address (omitted)

### B. Report Items

- I. 2021 Business Operation
- II. Audit Committee's Review Report of 2021 Financial Statements
- III. 2021 Employees' and Directors' Remuneration
- IV. The Company's Endorsements and Guarantees

#### V. 2021 Cash Dividends Distribution

VI. Others

C. Ratifications

Report 1

proposed by the Board of Director

Subject: To ratify 2021 Financial Statements.

Description: I. The Company's 2021 parent-only and consolidated financial statements have been audited by Ms. Mei-Fang Chen and Ms. Tan-Tan Chung of KPMG.

- II. The Business Report and the Financial Statements have been reviewed by the Audit Committee.
- III. The Business Report and the Financial Statements (refer to the appendices).
- IV. Please ratify the proposal.

Resolution: Voting Result:

Shares represented at the time of voting: 454,744,879

		% of the total represented	
Voti	ng Results*	share present	
	438,091,940votes	0.6.2204	
Votes in favor	(131,907,998votes)	96.33%	
	195,375votes	0.0454	
Votes against	(195,375votes)	0.04%	
	0votes	0.001	
Votes invalid	(0votes)	0.00%	
Votes	16,457,564votes		
abstained /		3.61%	
No votes	(16,316,867votes)		

<sup>\*</sup>including votes casted electronically (numbers in brackets)

The proposal was approved after voting.

Report 2

proposed by the Board of Director

Subject: To ratify 2021 Profit Distribution.

Description: I. To draft the Company's profit distribution in 2021 (refer to the appendices).

II. NT\$1,278,238,889 from the 2021 distributable earnings is planned to be

distributed as cash dividends, and the cash dividend per share is NT\$1.5. NT\$426,079,630 will be distributed as share dividends, with NT\$0.5 of dividend per share. Cash dividen be rounded down to NT\$1, and the aggregated amount of bonus less than NT\$1 will be included as other revenue of the Company.

III. Please ratify the proposal.

Resolution: Voting Result:

Shares represented at the time of voting: 454,744,879

		% of the total represented	
Votii	ng Results*	share present	
	438,960,677votes		
Votes in favor	(132,776,735votes)	96.52%	
	230,831votes		
Votes against	(230,831 votes)	0.05%	
	Ovotes		
Votes invalid	(0votes)	0.00%	
Votes	15,553,371votes		
abstained /		3.42%	
No votes	(15,412,674votes)		

<sup>\*</sup>including votes casted electronically (numbers in brackets)

The proposal was approved after voting.

#### D. Discussion

#### Report 1

proposed by the Board of Director

Subject: New share issuance by capital increase from profits. Please discuss the proposal.

Description: I. The current capital of the Company is NT\$8,521,592,590

II. NT\$426,079,630 from the distributable earnings is planned to be allocated to issue new shares for capital increase.

The issuance details are as follow:

- 1. Number of shares: 42,607,963.
- 2. Total amount: NT\$426,079,630 was distributed for the capital increase. 50 shares will be allocated to every thousand shares based on the shareholding ratio as recorded on the register of shareholders on the record date. Shareholders can combine fractional shares. If the combination process doesn't complete within a period of time,

shareholders can buy shares at their par value from the company representative.

- III. After the approval from the 2022 Shareholders' Meeting, the proposal will be submitted to the competent authority for approval. The Board of Directors will then set the ex-dividend date. The right and obligations of the new shares are the same as the original shares.
- IV. The Board of Directors is authorized to handle and adjust the dividend ratio of the aforementioned capital increase due to the changes in laws or regulations or adjustments by the competent authority, or when the Company buys back shares, which affects the number of shares outstanding and other factors require adjustment of the distribution ratio.
- V. The current capital of the Company is NT\$8,947,672,220 after the new shares are issued.

VI. Please discuss the item.

Resolution: Voting Result:

Shares represented at the time of voting: 454,744,879

		% of the total represented	
Votii	ng Results*	share present	
	435,962,158votes	0.7.0.41	
Votes in favor	(129,778,216votes)	95.86%	
	258,297votes		
Votes against	(258,297votes)	0.05%	
	0votes		
Votes invalid	(0votes)	0.00%	
Votes	18,524,424votes		
abstained /	, ,	4.07%	
No votes	(18,383,727votes)		

<sup>\*</sup>including votes casted electronically (numbers in brackets)

The proposal was approved after voting.

### Report 2

proposed by the Board of Director

Summary: Discussion of partial amendments to the Company's "Asset Acquisition and Disposal Procedures."

Details: I. Proposal to make partial amendments to the Procedures according to Correspondence No. Jin-Guan-Zheng-Fa-1110380465 issued by the Financial Supervisory Commission. Comparison and explanation of the amendments

made are presented below.

II. The topic is ready for discussion.

After amendment	Before amendment	Explanation
Article 5: (Procedures for	Article 5: (Procedures for	Removed some of the text
acquisition or disposal of	acquisition or disposal of	considering that the
memberships or intangible	memberships or intangible	regulation has already been
assets or right-of-use assets	assets or right-of-use assets	revised with additional
thereof)	thereof)	requirements for external
I. When acquiring or	I. When acquiring or	professionals to comply with
disposing of memberships,	disposing of	self-discipline rules of the
the Company shall determine	memberships, the	respective associations they
the transaction terms and	Company shall determine	are affiliated with.
prices in reference to fair	the transaction terms and	
market value. A detailed	prices in reference to fair	
analysis report will have to	market value. A detailed	
be prepared and presented to	analysis report will have	
the President. Transactions	to be prepared and	
that amount to 1% of paid-up	presented to the President.	
capital and NT\$3 million or	Transactions that amount	
less may be approved by the	to 1% of paid-up capital	
President and presented for	and NT\$3 million or less	
acknowledgment later in the	may be approved by the	
upcoming board of directors	President and presented	
meeting; transactions that	for acknowledgment later	
amount to more than NT\$3	in the upcoming board of	
million must be approved by	directors meeting;	
the board of directors before	transactions that amount	
proceeding.	to more than NT\$3	
II. When acquiring or	million must be approved	
disposing of	by the board of directors	
memberships, the	before proceeding.	
Company shall determine	II. When acquiring or	
the transaction terms and	disposing of	
prices in reference to	memberships, the	
expert's evaluation or fair	Company shall determine	
market value. A detailed	the transaction terms and	
analysis report will have	prices in reference to	
to be prepared and	expert's evaluation or fair	

After amendment	Before amendment	Explanation
presented to the	market value. A detailed	
Chairman. Transactions	analysis report will have	
that amount to 10% of	to be prepared and	
paid-up capital and	presented to the	
NT\$20 million or less	Chairman. Transactions	
may be approved by the	that amount to 10% of	
Chairman and presented	paid-up capital and	
for acknowledgment later	NT\$20 million or less	
in the upcoming board of	may be approved by the	
directors meeting;	Chairman and presented	
transactions that amount	for acknowledgment later	
to more than NT\$20	in the upcoming board of	
million must be approved	directors meeting;	
by the board of directors	transactions that amount	
before proceeding.	to more than NT\$20	
III. All acquisition or	million must be approved	
disposal of membership	by the board of directors	
and intangible asset must	before proceeding.	
be approved according to	III. All acquisition or	
the Company's levels of	disposal of membership	
approval authority and	and intangible asset must	
carried out by the	be approved according to	
Treasury Department or	the Company's levels of	
the Administration	approval authority and	
Department.	carried out by the	
IV.Expert's report on	Treasury Department or	
memberships or	the Administration	
intangible assets	Department.	
(I) Acquisition or disposal	IV.Expert's report on	
of membership that	memberships or intangible	
amounts to 1% of paid-up	assets	
capital or NT\$3 million and	(I) Acquisition or disposal	
above has to be supported	of membership that	
with professional valuer's	amounts to 1% of paid-up	
report.	capital or NT\$3 million and	
(II) Acquisition or disposal	above has to be supported	
of membership that	with professional valuer's	

After amendment	Before amendment	Explanation
amounts to 10% of paid-up	report.	
capital or NT\$20 million	(II) Acquisition or disposal	
and above has to be	of membership that	
supported with professional	amounts to 10% of paid-up	
valuer's report.	capital or NT\$20 million and above has to be	
(III) Except in situations	supported with professional	
where the counterparty is a	valuer's report.	
domestic government	(III) Except in situations	
agency, acquisition or	where the counterparty is a	
disposal of membership or	domestic government	
intangible asset or	agency, acquisition or	
right-of-use assets thereof	disposal of membership or	
that amounts to 20% of the	intangible asset or	
Company's paid-up capital	right-of-use assets thereof	
or NT\$300 million or above	that amounts to 20% of the	
shall be supported by CPA's	Company's paid-up capital	
opinions issued according	or NT\$300 million or above	
to Statement on Auditing	shall be supported by CPA's	
Standards No. 20 published	opinions issued according	
by Accounting Research	to Statement on Auditing	
and Development	Standards No. 20 published	
Foundation (ADRF) prior	by Accounting Research	
to the date of occurrence in	and Development	
regards to the rationality of	Foundation (ADRF) prior	
the transaction price.	to the date of occurrence in	
	regards to the rationality of	
	the transaction price.	
Article 7: (Related party	Article 7: (Related party	Introduced additional
transactions)	transactions)	requirement where related
I. Acquisition and	I. Acquisition and	party transactions amounting
disposal of assets with	disposal of assets with	to 10% of parent company's
related parties shall	related parties shall	total assets have to be
proceed according to	proceed according to	approved in a shareholder
the Procedures and are	the Procedures and are	meeting before proceeding,
subject to resolution	subject to resolution	which enhances management
and rationality	and rationality	over transactions with related
assessment according to	assessment according to	parties while protecting
the rules below. For	the rules below. For	minority shareholders' rights

	After amendment		Before amendment	Explanation
	transactions that		transactions that	to express opinions on
	amount to 10% or more		amount to 10% or more	related party transactions.
	of the Company's total		of the Company's total	
	assets, a valuation		assets, a valuation	
	report from a		report from a	
	professional valuer or		professional valuer or	
	an opinion from a CPA		an opinion from a CPA	
	shall be obtained in		shall be obtained in	
	accordance with Article		accordance with Article	
	8 to support the		8 to support the	
	transaction. Calculation		transaction. Calculation	
	of transaction amount		of transaction amount	
	in the preceding-		in the preceding	
	Paragraph shall proceed		Paragraph shall proceed	
	according to Article		according to Article	
	8-1. When determining		8-1. When determining	
	whether a counterparty		whether a counterparty	
	is a related party, the		is a related party, the	
	Company shall evaluate		Company shall evaluate	
	relationship in its legal		relationship in its legal	
	form and by its real		form and by its real	
	nature.		nature.	
II.	Evaluation and	II.	Evaluation and	
11.	operating procedures	11.	operating procedures	
			2 2 2	
	With the exception of		With the exception of	
			estic government bonds,	
	rchase/resale	•	rchase/resale	
	ements, and	_	ements, and	
subscription/redemption of			cription/redemption of	
	ey market funds issued		ey market funds issued	
*	omestic securities		omestic securities	
	-		stment trust enterprises,	
	acquisition/disposal of		acquisition/disposal of	
			estate property or	
right	t-of-use assets thereof	right	-of-use assets thereof	

After amendment	Before amendment	Explanation
with a related party or any	with a related party or any	
acquisition/disposal of asset	acquisition/disposal of asset	
other than real estate	other than real estate	
property or right-of-use	property or right-of-use	
assets thereof with a related	assets thereof with a related	
party that amounts to 20% of	party that amounts to 20% of	
the Company's paid-up	the Company's paid-up	
capital, 10% of total assets,	capital, 10% of total assets,	
or NT\$300 million or more	or NT\$300 million or more	
shall have the following	shall have the following	
information submitted to the	information submitted to the	
Audit Committee for support	Audit Committee for support	
followed by board of	followed by board of	
directors' approval before	directors' approval before	
contract signing and	contract signing and	
payment:	payment:	
(I) The purpose, necessity,	(I) The purpose, necessity,	
and expected benefits	and expected benefits	
of the asset acquired or	of the asset acquired or	
disposed of.	disposed of.	
(II) The reason for	(II) The reason for	
choosing the related	choosing the related	
party as a transaction	party as a transaction	
counterparty.	counterparty.	
(III) Information relating to	(III) Information relating to	
assessment on the	assessment on the	
rationality of	rationality of	
transaction term, as	transaction term, as	
mentioned in	mentioned in	
Subparagraphs (1) and	Subparagraphs (1) and	
(4), Paragraphs 3 of	(4), Paragraphs 3 of	
this Article, for the	this Article, for the	
acquisition of real	acquisition of real	
estate property or	estate property or	
right-of-use assets	right-of-use assets	
thereof from related	thereof from related	
party.	party.	

After	amendment	]	Before amendment	Explanation
(IV) The	date and price at	(IV)	The date and price at	
whic	h the related party		which the related party	
origi	nally acquired the		originally acquired the	
real p	property, the		real property, the	
origi	nal transaction		original transaction	
coun	terparty, and that		counterparty, and that	
trans	action		transaction	
coun	terparty's		counterparty's	
relati	onship to the		relationship to the	
Com	pany and the		Company and the	
relate	ed party.		related party.	
(V) A cas	sh projection	(V)	A cash projection	
repor	rt for the next 12		report for the next 12	
mont	ths starting from		months starting from	
the e	stimated contract		the estimated contract	
mont	th, with comments		month, with comments	
made	e on the necessity		made on the necessity	
of the	e transaction and		of the transaction and	
the ra	ationality of		the rationality of	
capit	al usage.		capital usage.	
(VI) Profe	ssional valuer's	(VI)	Professional valuer's	
repor	rt or CPA's		report or CPA's	
opini	on obtained in		opinion obtained in	
accor	rdance with the		accordance with the	
prece	eding Paragraph.		preceding Paragraph.	
(VII)Resti	rictions and other	(VII)	Restrictions and other	
impo	ortant terms of this		important terms of this	
trans	action.		transaction.	
Shou	ld the Company		Transaction amounts	
or any of i	its subsidiaries	men	tioned in the Paragraph	
that is not	a domestic public	abov	e shall be calculated	
company a	acquire or dispose	acco	rding to Article 8-1.	
of assets v	vith a related	The	one-year timeframe	
party for a	n amount equal to	men	tioned above shall date	
or exceedi	ing 10% of the	back	one year from the date	
Company'	s total assets, the	of oc	ccurrence. Transactions	

After amendment	Before amendment	Explanation
Company shall present all	that have already been	
information listed in this	supported by the Audit	
Paragraph for approval	Committee and approved by	
during shareholder meeting	the board of directors in	
before proceeding with	accordance with the	
contract signing and	Procedures can be excluded	
payment. This requirement	from calculation.	
does not apply to	Acquisition or disposal	
transactions between the	of operating equipment or	
Company and its parent	right-of-use assets thereof	
company or subsidiary, or	or right-of-use of real estate	
between its subsidiaries.	property between the	
Transaction amounts	Company and its subsidiary,	
mentioned in the Paragraph	or between subsidiaries in	
above shall be calculated	which the Company has	
according to Article 8-1.	100% direct/indirect	
The one-year timeframe	shareholding or capital	
mentioned above shall date	contribution, may be carried	
back one year from the date	out at the discretion of the	
of occurrence. Transactions	Chairman, subject to board	
that have already been	of directors' prior	
supported by the Audit	authorization up to a certain	
Committee and approved by	limit, and raised for	
the board of directors and in	acknowledgment during the	
a shareholder meeting in	upcoming board meeting.	
accordance with the		
Procedures can be excluded		
from calculation.		
Acquisition or disposal		
of operating equipment or		
right-of-use assets thereof		
or right-of-use of real estate		
property between the		
Company and its subsidiary,		
or between subsidiaries in		
which the Company has		
100% direct/indirect		

shareholding or capital contribution, may be carried out at the discretion of the Chairman, subject to board of directors' prior authorization up to a certain limit, and raised for		
contribution, may be carried out at the discretion of the Chairman, subject to board of directors' prior authorization up to a certain		
Chairman, subject to board of directors' prior authorization up to a certain		
of directors' prior authorization up to a certain		
authorization up to a certain		
_		
limit, and raised for		
acknowledgment during the		
upcoming board meeting.		
Article 8: (Reference and basis for transaction price) When acquiring or disposing of securities, the Company shall first obtain the latest audited or auditor-reviewed financial statements of the securities issuer prior to the date of occurrence.  Transactions that amount to 20% of the Company's paid-up capital or NT\$300 million or above shall be supported by CPA's opinion with regards to the rationality of the transaction price prior to the date of occurrence.  Should the CPA require an expert's opinion, one shall be obtained in accordance with Statement on Auditing Standards No. 20 published by ARDF.  However, this requirement does not apply to securities that are openly quoted in an active market or in circumstances where the FSC has regulated otherwise.  Except for transactions with domestic government agency and transactions that involve commissioned development of purchased land, commissioned development operations.	a for transaction price) In acquiring or disposing curities, the Company Obtain the latest audited aditor-reviewed financial ments of the securities or. Transactions that can to 20% of the pany's paid-up capital or 300 million or above be supported by CPA's it is in with regards to the nality of the transaction or about the CPA ir an expert's opinion, shall be obtained in redance with Statement uditing Standards No. Sublished by ARDF, ever, this requirement not apply to securities are openly quoted in an elemarket or in temstances where the has regulated otherwise.  The perfor transactions with temment agency and actions that involve missioned development archased land, and isition/disposal of atting equipment or	Removed some of the text considering that the regulation has already been revised with additional requirements for external professionals to comply with self-discipline rules of the respective associations they are affiliated with.
commissioned development opera	-	

After amendment	Before amendment	Explanation
acquisition/disposal of	all other acquisitions and	Explanation
operating equipment or	disposals of property,	
right-of-use assets thereof,	equipment, or right-of-use	
all other acquisitions and	assets thereof amounting to	
disposals of property,	20% of the Company's	
equipment, or right-of-use	paid-up capital or NT\$300	
assets thereof amounting to	million and above shall be	
20% of the Company's	supported with valuation	
paid-up capital or NT\$300	reports issued by	
million and above shall first	professional valuers. These	
be supported with valuation	transactions shall also	
reports issued by	comply with the following	
professional valuers prior to	rules:	
the date of occurrence. These		
transactions shall also	` '	
comply with the following	proceed using normal pricing	
rules:	as a general principle. Where	
(I) The valuation shall	restrictive pricing or specific pricing is used, explanation	
proceed using normal pricing	1 -	
as a general principle. Where restrictive pricing or specific	conforms with Article 10 or	
pricing is used, explanation	11 of Land Valuation	
shall also be provided on	Technique Guidelines. If, for	
whether the approach	any reason, that the	
conforms with Article 10 or	Company is in need of using	
11 of Land Valuation	a restrictive, specific or	
Technique Guidelines. If, for	special pricing to serve as	
any reason, that the	reference for the transaction	
Company is in need of using	price, the underlying	
a restrictive, specific or	transaction must then be	
special pricing to serve as	supported by the Audit	
reference for the transaction	Committee and resolved by	
price, the underlying	the board of directors before	
transaction must then be	proceeding. Any future	
supported by the Audit	changes in transaction term	
Committee and resolved by	shall also be subject to the	
the board of directors before	above procedures. The	
proceeding. Any future	valuation report shall also	
changes in transaction term	provide separate results for	
shall also be subject to the	normal pricing, restrictive	
above procedures. The	pricing, specific pricing, or	
valuation report shall also	special pricing and explain	
provide separate results for	separately the conditions for	
normal pricing, restrictive	restrictive or specific pricing,	
pricing, specific pricing, or	whether the conditions are	
special pricing and explain	met, the underlying reason	
separately the conditions for	and rationality for	
restrictive or specific pricing,	differences from normal	
whether the conditions are	pricing, and whether the	
whether the conditions are	prienig, and whether the	

After amendment	Before amendment	Explanation
met, the underlying reason	restrictive, specific, or	Explanation
and rationality for	special price serves as	
differences from normal	adequate reference for the	
pricing, and whether the	transaction price.	
restrictive, specific, or	(II) If the valuer produces a	
special price serves as	valuation that differs from	
adequate reference for the	the transaction amount by	
transaction price.	20% or above, the Company	
(II) If the valuer produces a	shall engage its financial	
valuation that differs from	statement auditor to issue	
the transaction amount by	opinions on the cause of	
20% or above, the Company	difference and the	
shall engage its financial	appropriateness of	
statement auditor to issue	transaction price according	
opinions on the cause of	to Statement on Auditing	
difference and the	Standards No. 20. The	
appropriateness of	difference between valuation	
transaction price according	outcome and transaction	
to Statement on Auditing	amount, as mentioned above,	
Standards No. 20. The	is calculated based on	
	transaction price.	
outcome and transaction	(III) Transactions that	
amount, as mentioned above,	` ′	
is calculated based on	above have to be supported	
transaction price.	with valuation from at least	
(III) Transactions that	two professional valuers. If	
amount to NT\$1 billion and	valuers produce results that	
above have to be supported	differ by 10% or more, the	
with valuation from at least	Company shall engage its	
two professional valuers. If	financial statement auditor to	
valuers produce results that	issue opinions on the cause	
differ by 10% or more, the	of difference and the	
Company shall engage its	appropriateness of	
financial statement auditor to	transaction price according	
issue opinions on the cause	to Statement on Auditing	
of difference and the	Standards No. 20.	
appropriateness of	(IV) For valuations obtained	
transaction price according	before contract establishment	
to Statement on Auditing	date,, the valuer's report shall	
Standards No. 20.	be dated no further than 3	
(IV) For valuations obtained	months from the contract	
	establishment date. However,	
date,, the valuer's report shall	<u> </u>	
be dated no further than 3	the same current value	
months from the contract	announced by the	
establishment date. However,	<u> </u>	
if the report still applies to	than six months old, an	
the same current value	opinion from the original	
announced by the	valuer may be accepted to	
	in must may be decepted to	

After amendment	Before amendment	Explanation
government and is no more	correct the valuation report.	*
than six months old, an	(V) If the valuer chooses to	
opinion from the original	issue an "assessed current	
valuer may be accepted to	value report" or "evaluation	
correct the valuation report.	report" in place of a	
(V) If the valuer chooses to	valuation report, the	
issue an "assessed current	alternative report must	
value report" or "evaluation	contain the mandatory details	
report" in place of a	to be included in the	
valuation report, the	valuation report, as described	
alternative report must	above.	
contain the mandatory details	-	
to be included in the	valuer" mentioned above	
valuation report, as described	refers to an institution that	
above.	specifically states real estate	
The term "professional	valuation or other fixed asset	
valuer" mentioned above	valuation as a business	
refers to an institution that	activity in their articles of	
1 *	incorporation or	
valuation or other fixed asset	i	
valuation as a business	registration, and that the	
activity in their articles of	institution and employee	
incorporation or	thereof are not related to the	
profit-seeking business	transaction principal in any	
registration, and that the	way defined in Statement of	
institution and employee	Financial Accounting	
thereof are not related to the	Standards No. 6.	
transaction principal in any	For assets acquired or	
way defined in Statement of	disposed of through court	
Financial Accounting	auctions, a documentary	
Standards No. 6.	proof issued by the court can	
For assets acquired or	be used in place of the	
disposed of through court	valuation report or CPA's	
auctions, a documentary	opinions.	
proof issued by the court can	Article 8-1 Calculation of	
be used in place of the	transaction amount	
valuation report or CPA's	Transaction amounts in	
opinions.	Articles 5-8 shall be	
Article 8-1 Calculation of	calculated in accordance	
transaction amount Transaction amounts in	with Paragraph 1, Article 10.	
Articles 5-8 shall be	The one-year timeframe	
calculated in accordance	mentioned shall date back	
	from the date of occurrence	
The one-year timeframe	of the current transaction.	
mentioned shall date back	Transactions that have	
	already been supported with	
from the date of occurrence	aneady been supported with	

After amendment	Before amendment	Explanation
of the current transaction.	expert's valuation or CPA's	
Transactions that have	opinions in accordance with	
already been supported with	the Procedures can be	
expert's valuation or CPA's	excluded from calculation.	
opinions in accordance with		
the Procedures can be		
excluded from calculation.		
excluded from calculation.  Article 10: (Transaction details subject to announcement and reporting) With the exception of the following, any acquisition/disposal of real estate property or right-of-use assets thereof with a related party or any acquisition/disposal of asset other than real estate property or right-of-use thereof with a related party that amounts to 20% of the Company's paid-up capital, 10% of total assets, or NT\$300 million or more shall have details including the amount per transaction, cumulative acquisition/disposal of the same asset (acquisitions and disposals accumulate separately) with the same counter party in the last year, cumulative acquisition/disposal of the same real estate development project (acquisitions and	With the exception of the following, any acquisition/disposal of real estate property or right-of-use assets thereof with a related party or any acquisition/disposal of asset other than real estate property or right-of-use thereof with a related party shall have details including the amount per transaction, cumulative acquisition/disposal of the same asset (acquisitions and disposals accumulate separately) with the same counter party in the last year, cumulative acquisition/disposal of the same real estate development project (acquisitions and disposals accumulate separately) in the last year, and cumulative	Amendments were made considering that public companies are no longer required to announce and report trading of domestic government bonds.  Meanwhile, trading of foreign government bonds that have an issuer rating no less than the sovereign rating of Taiwan is also exempted from public announcement and report.  Amendments were made considering that foreign government bonds tend to be simple and more credit worthy compared to foreign ordinary corporate bonds.  Amendments were made to exempt public announcement and reporting on the
disposals accumulate	particular security	subscription of foreign
separately) in the last year, and cumulative	accumulate separately) in the	government bonds in the
acquisition/disposal of any	last year that amounts to	primary market and
particular security (acquisitions and disposals	2070 of paront company s	subscription/redemption of
accumulate separately) in the	million and above announced	exchange-traded notes if the
last year that amounts to	to the public and reported to	Company specializes in the
20% of parent company's	i SC.	investment profession.
paid-up capital or NT\$300 million and above announced		Specifies that subsidiaries
minori and above announced	(1) Trading of domestic	

After amendment	Before amendment	Explanation
to the public and reported to	government bonds.	without their own policies
FSC.	(II) Where the Company	_
	specializes in the investment	are required to proceed
(I) Trading of domestic	profession, any securities	according to the Regulations.
government bonds or foreign	traded on local or overseas	
government bonds that have	stock exchange,	
a credit rating no less than	over-the-counter, or ordinary	
the sovereign rating of	corporate bonds and ordinary	
Taiwan.	bank debentures without	
(II) Where the Company	equity attribute subscribed in	
specializes in the investment	the domestic primary market,	
profession, any securities	or securities subscribed by a	
traded on <del>local or overseas</del>	securities firm as part of its	
stock exchange,	underwriting service or	
over-the-counter, on TWSE	counseling service for	
or TPEX, or foreign	Emerging Stock Market	
government bonds, ordinary	companies, as regulated by	
corporate bonds, and	Taipei Exchange.	
ordinary bank debentures	(III) Repurchase/resale	
without equity attribute	agreement, or subscription or	
subscribed in the <del>domestic</del>	redemption of money market	
primary market (excluding	funds issued by domestic	
subordinated bonds), or	securities investment trust	
subscription/redemption of	companies.	
securities investment/futures	(IV) Acquisition or disposal	
trust funds, or	of operating equipment or	
subscription/redemption of	right-of-use assets thereof	
exchange-traded notes, or	with an unrelated party that	
securities subscribed by a	amounts to less than NT\$500	
securities firm as part of its	million.	
underwriting service or	(V) Acquisition of real estate	
counseling service for	property in the form of	
Emerging Stock Market	development over purchased	
companies, as regulated by	land, development over	
Taipei Exchange.	leased land, joint	
(III) Repurchase/resale	development with separate	
agreement, or subscription or	1 5	
redemption of money market		
funds issued by domestic	proportional holding, or joint	
securities investment trust	development with partial	
companies.	sale, that amounts to less	
(IV) Acquisition or disposal	than NT\$500 million. (Based	
of operating equipment or	on the amount the Company	
right-of-use assets thereof	expects to invest into)	
with an unrelated party that	The "one-year" timeframe	
amounts to less than NT\$500	mentioned in the preceding	
million.	Paragraph dates back one	
(V) Acquisition of real estate	year from the date of asset	
property in the form of	acquisition or disposal.	

After amendment	Before amendment	Explanation
development over purchased	Transactions that have	1
land, development over	already been announced can	
leased land, joint	be excluded.	
development with separate	Subsidiaries of the Company	
ownership, joint	shall establish their own	
development with	"Asset Acquisition and	
proportional holding, or joint development with partial	accordance with FSC's	
sale, that amounts to less	"Regulations Governing the	
than NT\$500 million. (Based	0	
on the amount the Company	Assets by Public	
expects to invest into)	Companies," and implement	
The "one-year" timeframe	with the approval of	
mentioned in the preceding	subsidiary's board of directors. The same applies	
Paragraph dates back one	to subsequent amendments.	
year from the date of asset		
acquisition or disposal.		
Transactions that have		
already been announced can		
be excluded. Subsidiaries of		
the Company shall establish		
their own "Asset Acquisition-		
and Disposal Procedures" in		
accordance with FSC's		
"Regulations Governing the		
Acquisition and Disposal of		
Assets by Public		
Companies," and implement-		
with the approval of		
subsidiary's board of		
directors. The same applies		
to subsequent amendments.		
All asset acquisitions and		
disposals shall proceed		
according to the Regulations,		
unless otherwise specified in		
policies.		
Article 16:	Article 16:	Updated the revision dates
The Procedures were	The Procedures were	
established on June 15, 2007;	established on June 15, 2007;	

After amendment	Before amendment	Explanation
the 1st amendment was	the 1st amendment was	-
passed by the board of	passed by the board of	
directors on March 27, 2012	directors on March 37, 2012	
and approved by	and approved by	
shareholders during the	shareholders during the	
meeting held on June 20,	meeting held on June 20,	
2012; the 2nd amendment	2012; the 2nd amendment	
was passed by the board of	was passed by the board of	
directors on March 7, 2014	directors on March 7, 2014	
and approved by	and approved by	
shareholders during the	shareholders during the	
meeting held on June 4,	meeting held on June 4,	
2014; the 3rd amendment	2014; the 3rd amendment	
was passed by the board of	was passed by the board of	
directors on March 24, 2017	directors on March 24, 2017	
and approved by	and approved by	
shareholders during the	shareholders during the	
meeting held on June 15,	meeting held on June 15,	
2017; the 4th amendment	2017; the 4th amendment	
was passed by the board of	was passed by the board of	
directors on March 23, 2018	directors on March 23, 2018	
and approved by	and approved by	
shareholders during the	shareholders during the	
meeting held on June 15,	meeting held on June 15,	
2018; the 5th amendment	2018; the 5th amendment	
was passed by the board of	was passed by the board of	
directors on February 26,	directors on February 26,	
2019 and approved by	2019 and approved by	
shareholders during the	shareholders during the	
meeting held on May 31,	meeting held on May 31,	
2019; the 6th amendment	2019.	
was passed by the board of		
directors on March 25, 2022		
and approved by		
shareholders during the		
meeting held on June 17,		
2022.		

Resolution: Voting Result:

Shares represented at the time of voting: 454,744,879

		% of the total represented
Votin	ng Results*	share present
	435,933,784votes	
Votes in favor	(129,749,842votes)	95.86%
	221,668votes	
Votes against	(221,668votes)	0.04%
	0votes	
Votes invalid	(0votes)	0.00%
Votes	18,589,427votes	
abstained /		4.08%
No votes	(18,448,730votes)	

<sup>\*</sup>including votes casted electronically (numbers in brackets)

The proposal was approved after voting.

Report 3

proposed by the Board of Director

Summary: Discussion on amendments to the Company's "Derivative Trading

Procedures."

Details: I. Comparison and explanation of the amendments made are presented below.

## II. The topic is ready for discussion.

After amendment	Before amendment	Explanation
Article 1 Preamble	Article 1 Preamble	Deleted some
The following Procedures have been	The following Procedures have been	of the text as
amended/established in accordance with	amended in accordance with the	the Company
the "Regulations Governing the	"Regulations Governing the Acquisition	will be
Acquisition and Disposal of Assets by	and Disposal of Assets by Public	revising this
Public Companies" last revised by	Companies" last revised by Financial	policy in line
Financial Supervisory Commission in	Supervisory Commission in	with the latest
Correspondence No.	Correspondence No.	regulations
Jin-Guan-Zheng-Fa-1020053073 dated	Jin-Guan-Zheng-Fa-1020053073 dated	and
<del>December 30, 2013</del> to minimize risk of	December 30, 2013 to minimize risk of	instructions
exchange rate variation, and thereby	exchange rate variation, and thereby	issued by the
ensure stability of the Company's profit	ensure stability of the Company's profit	authority.
performance while improving overall	performance while improving overall	
competitiveness.	competitiveness.	
Article 2 Transaction principles and	Article 2 Transaction principles and	Added

guidelines  I. Transaction types  I. Transaction types  I. Transaction types  The Company may transact currency forwards for various foreign currencies including USD. Use of other derivatives is subject to board of directors' approval.  IV. Areas of responsibility  (I) The Company shall establish a dedicated unit for derivative transactions (referred to as Trading Unit below) and authorize the head of Trading Unit to carry out derivative transactions according to the Procedures.  Responsibilities of the Trading Unit shall include the following:  I. Execution of currency forwards for various foreign currencies including  USD, and execution of other board-approved derivative transactions.  2. The head of Trading Unit shall perform trend analysis and risk assessment on any hedging transaction undertaken in relation to business activities at least twice a month, and present trade strategies in writing to the board-approved senior manager, which will serve as guidelines for the transactions undertaken. For derivatives that are transacted for non-hedging purpose, the head of Trading Unit shall evaluate all holding positions at least once a week and present findings in the form of written report to the board-approved senior manager.  However, if the financial market undergoes any major changes that both the head of Trading Unit and the  Dard-approved senior manager on soider.	After amendment	Before amendment	Explanation
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However, if the financial market undergoes any major changes that both undergoes any major changes that both the head of Trading Unit and the			
undergoes any major changes that both the head of Trading Unit and the			
the head of Trading Unit and the board-approved senior manager consider	undergoes any major changes that both		
· · · · · · · · · · · · · · · · · · ·	the head of Trading Unit and the	board-approved senior manager consider	

After amendment	Before amendment	Explanation
board-approved senior manager consider	the existing strategy no longer suitable for	
the existing strategy no longer suitable for	the prevailing circumstance, a new	
the prevailing circumstance, a new	evaluation report can be raised at any	
evaluation report can be raised at any	time with a new strategy devised to serve	
time with a new strategy devised to serve	as transaction guidelines, subject to	
as transaction guidelines, subject to	approval by the head of Trading Unit and	
approval by the head of Trading Unit and	board-approved senior manager.	
board-approved senior manager.	The Treasury Department is responsible	
(II) The Treasury Department is	for confirming the transactions	
responsible for confirming the	undertaken, whereas bookkeeping and	
transactions undertaken, whereas	document filing are to be handled by the	
bookkeeping and document filing are to	Accounting Department.	
be handled by the Accounting	Internal Audit Department of the	
Department.	Company shall evaluate the	
(III) Internal Audit Department of the	appropriateness of derivative transactions	
Company shall evaluate the	undertaken, audit the Trading Unit's	
appropriateness of derivative transactions	compliance with Derivative Trading	
undertaken, audit the Trading Unit's	Procedures, and produce audit reports on	
compliance with Derivative Trading	a regular basis. Any major violation	
Procedures, and produce audit reports on	discovered shall be escalated in writing to	
a regular basis. Any major violation	all Supervisors.	
discovered shall be escalated in writing to	V. Performance evaluation guidelines	
all Supervisors the Audit Committee.	Performance shall be evaluated based on	
V. Performance evaluation guidelines	the gains or losses incurred, represented	
Performance shall be evaluated based on	by the difference between average market	
the gains or losses incurred, represented	closing price and average cost of	
by the difference between average market	derivative transactions undertaken by the	
closing price and average cost of	Company. Performance should be	
derivative transactions undertaken by the	evaluated at least once a month, and the	
Company. Performance should be	outcome of which will have to be	
evaluated at least once a month, and the	presented to the management for	
outcome of which will have to be	reference. Where the authority has	
presented to the management	regulated otherwise, the authority's	
board-approved senior manager for	instructions shall prevail.	
reference. Where the authority has		
regulated otherwise, the authority's		
instructions shall prevail.		
Article 3 Operating procedures:	Article 3 Operating procedures:	Revised

After amendment Before amendment Explanation I. Authorized limits I. Authorized limits wording to Currency forwards for foreign Currency forwards for foreign accommodate currencies including USD: currencies including USD: current The head of Trading Unit may The head of Trading Unit may procurement transact currency forwards up to transact currency forwards up to and order "the amount of USD or equivalent "the amount of USD or equivalent placement foreign currency needed to settle foreign currency needed to settle practices. raw material import under L/C raw material import under L/C" (i.e. approved purchase order" (i.e. the the "Authorized Limit"); "Authorized Limit"); transactions transactions exceeding the above "Authorized Limit" will have to be exceeding the above "Authorized Limit" will have to be approved by approved by the board-approved the board-approved senior manager senior manager before proceeding. before proceeding. For other board-approved derivative For other board-approved derivative transactions, the board-resolved transactions, the board-resolved transaction limit shall prevail. transaction limit shall prevail. II. Transaction workflow: (refer to II. Transaction workflow: (refer to attachment) attachment) Employee of the Trading Unit executes currency forward according to manager-approved Employee of the Trading Unit executes currency forward according to manager-approved trade strategy. Trade personnel executes transaction according to the Authorized Limit. Trade personnel executes transaction according to the Authorized Limit. de personnel places transaction with bank via pho fax/quotation software/order placement system Trade personnel places transaction with bank via phone or fax Once a deal is made, trade personnel will issue a deal Once a deal is made, trad personnel will issue a deal confirmation and fax details to the trading bank Deal confirmation and external locuments are forwarded to the nanager of appropriate approval Deal confirmation and external documents are forwarded to the manager of appropriate approval uthority for sign-off cal confirmations are forwarded to counting personnel for bookkeeping External documents are sent back replied back to bank once approved by the Deal confirmations are forwarded to accounting personnel for bookkeeping External documents are sent back to bank once approved by the Company

After amendment	Before amendment	Explanation
Article 6 Internal control system	Article 6 Internal control system	Amended
I. Risk management measures	I. Risk management measures	article
Credit risk consideration: The	Credit risk consideration: The	references in
Company shall deal only with	Company shall deal only with	this Article.
reputable banks that it has existing	reputable banks that it has existing	
relationship with. The counterparty	relationship with. The counterparty	
bank must be capable of providing	bank must be capable of providing	
adequate information and executing	adequate information and executing	
transactions with high degree of	transactions with high degree of	
agility in the foreign currency	agility in the foreign currency	
market.	market.	
II. Regular assessment	II. Regular assessment	
The board of directors shall	The board of directors shall	
supervise the Company's derivative	supervise the Company's derivative	
transactions based on the following	transactions based on the following	
principles:	principles:	
1. Delegate senior managers outside	1. Delegate senior managers outside	
the Trading Unit to exercise risk	the Trading Unit to exercise risk	
supervision and control over	supervision and control over	
derivative transactions at all times.	derivative transactions at all times.	
2. Evaluate on a regular basis	2. Evaluate on a regular basis	
whether performance of derivative	whether performance of derivative	
transactions is consistent with	transactions is consistent with	
existing business strategies, and	existing business strategies, and	
whether the risks undertaken are	whether the risks undertaken are	
within the Company's tolerance.	within the Company's tolerance.	
Board-delegated senior managers	Board-delegated senior managers	
from outside the Trading Unit shall	from outside the Trading Unit shall	
supervise derivative transactions	supervise derivative transactions	
according to the following	according to the following	
principles:	principles:	
1. Evaluate on a regular basis	1. Evaluate on a regular basis	
whether existing risk management	whether existing risk management	

After amendment	Before amendment	Explanation
measures are adequate, and are	measures are adequate, and are	
carried out according to relevant	carried out according to relevant	
rules as well as the Company's	rules as well as the Company's	
Derivative Trading Procedures.	Derivative Trading Procedures.	
2. Monitor trade activities, gains,	2. Monitor trade activities, gains,	
and losses, and take response	and losses, and take response	
measures and report to the board of	measures and report to the board of	
directors upon discovering any	directors upon discovering any	
abnormalities.	abnormalities.	
Any personnel authorized to	Any personnel authorized to	
perform derivative transactions	perform derivative transactions	
according to the Company's	according to the Company's	
derivative procedures shall be	derivative procedures shall be	
reported in the upcoming board of	reported in the upcoming board of	
directors meeting.	directors meeting.	
The Trading Unit shall prepare a	The Trading Unit shall prepare a	
transaction log on a monthly basis that	transaction log on a monthly basis that details the type and amount of derivatives	
details the type and amount of derivatives	traded, the board's approval date, and	
traded, the board's approval date, and	various issues subject to due diligence assessment under Subparagraph 2,	
various issues subject to due diligence	Paragraph 3, Article 2 and Note 2,	
assessment under Note 2, Subparagraph 2	Subparagraph 1 and Note 1, Subparagraph 2, Paragraph 2, Article 6.	
1, Paragraph 3 4, Article 2 and Note 2,		
Subparagraph 1 and Note 1,		
Subparagraph 2, Article 6.		
Article 7 Internal audit system	Article 7 Internal audit system	Revised
Internal audit personnel of the	Internal audit personnel of the	wording
Company shall evaluate on a regular	Company shall evaluate on a regular	considering
basis the appropriateness of internal	basis the appropriateness of internal	that the
control over derivative transactions,	control over derivative transactions,	Company has
and inspect the trade department's	and inspect the trade department's	assembled an
compliance with the Derivative	compliance with the Derivative	Audit
Trading Procedures and analyze	Trading Procedures and analyze	Committee to
transaction cycle on a monthly basis.	transaction cycle on a monthly basis.	replace
All findings shall be complied into	All findings shall be complied into	supervisors.
audit reports and submitted to the	audit reports and submitted to the	
authority (Securities and Futures	authority (Securities and Futures	
Bureau) using the designated format	Bureau) using the designated format	

After amendment	Before amendment	Explanation
over the online reporting system;	over the online reporting system;	
furthermore, execution progress of	furthermore, execution progress of	
current year's audit plan will have to	current year's audit plan will have to	
be submitted before the end of	be submitted before the end of	
February the next year, and report	February the next year, and report	
on defects and improvements of the	on defects and improvements of the	
internal control system will have to	internal control system will have to	
be submitted before the end of May	be submitted before the end of May	
in the same manner. Any major	in the same manner. Any major	
violations discovered shall be	violations discovered shall be	
reported in writing to all Supervisors	reported in writing to all Supervisors	
the Audit Committee with	with disciplinary actions taken	
disciplinary actions taken against	against violators depending on the	
violators depending on the severity.	severity.	
Article 10 Other matters	Article 10 Other matters	Amended the
The Procedures are subject to Audit	The Procedures shall be established	Procedures
Committee's resolution shall be	with board of director's resolution	considering
established with and board of	and approval, and forwarded to	that the
director's resolution and approval,	Supervisors and raised for consent in	Company has
and forwarded to Supervisors and	a shareholder meeting before	assembled an
raised for consent approval in a	implementation. The same applies to	Audit
shareholder meeting before	all subsequent amendments.	Committee to
implementation. The same applies to		replace
all subsequent amendments.		supervisors.
Article 11	Article 11	Updated the
The Procedures were established on	The Procedures were established on	revision dates.
June 26, 1997. The 1st amendment	June 26, 1997. The 1st amendment	
was made on June 12, 2003; the 2nd	was made on June 12, 2003; the 2nd	
amendment was made on June 9,	amendment was made on June 9,	
2006; the 3rd amendment was made	2006; the 3rd amendment was made	
on June 15, 2007; the 4th	on June 15, 2007; the 4th	
amendment was made on June 4,	amendment was made on June 4,	
2009; the 5th amendment was made	2009; the 5th amendment was made	
on June 17, 2011; the 6th	on June 17, 2011; the 6th	
amendment was made on June 4,	amendment was made on June 4,	
2014; the 7th amendment was made	2014.	
on June 17, 2022.		

Resolution: Voting Result:

Shares represented at the time of voting: 454,744,879

		% of the total represented
Votir	ng Results*	share present
	435,897,977votes	
Votes in favor	(129,714,035votes)	95.85%
	283,005votes	
Votes against	(283,005votes)	0.06%
	Ovotes	
Votes invalid	(0votes)	0.00%
Votes	18,563,897votes	
abstained /		4.08%
No votes	(18,423,200votes)	

<sup>\*</sup>including votes casted electronically (numbers in brackets)

The proposal was approved after voting.

### E. Election

Proposed by the board of directors

Summary: Election of directors (including independent directors).

Details: I. The Company's existing directors (including independent directors), are due for re-election at the end of their 3-year term.

- II. Pursuant to the Articles of Incorporation, a total of 11 directors (including 8 non-independent and 3 independent directors) shall be elected for the new board to serve a term of 3 years, which can be renewed if re-elected.
- III. Service of newly elected directors (including independent directors) shall begin on June 17, 2022 and last for 3 years until June 16, 2025.
- IV. The election is ready to proceed.

Serial No.	Candidate	Candidate name	Education	Career experience	Shares held (unit: shares)
1	Director	Fu Chu Investment Co., Ltd Representative Han Chia-Yau	Master's Degree, University of Connecticut	ITT Senior Engineer  Great Wall Enterprise Co., Ltd Chairman's Special Assistant  Great Wall Enterprise Co., Ltd Vice Chairman  Great Wall Enterprise Co., Ltd Chairman  Fu Chu Investment Co., Ltd Chairman  Nissshi Chain Co. Ltd Chairman  Huang Ho Investment Co., Ltd Chairman  Saboten Company Limited - Chairman  Kouchan Mill Co., Ltd Chairman  Total Nutrition Technologies Co., Ltd Chairman  Oriental Best Foods Co., Ltd Chairman  City Chain Food Ltd Chairman  Great Wall FeedTech Enterprise Company Limited - Chairman  Honolulu Chain Food & Beverage Co., Ltd Chairman  Wonder Vax Company Limited - Chairman  TTET Union Corporation - Director  Neo Foods Company Limited - Chairman	64,222
2	Director candidates	Fu Chu Investment  Co., Ltd  Representative  Han Jia-Chen	Master's Degree, University of New Haven	Ta Cheng Securities - Vice Chairman  Huang Ho Investment Co., Ltd Director  Fu Rui Investment Co., Ltd Chairman  Great Wall Food (Tianjin) Company Limited - Chairman  Great Wall Enterprise Co., Ltd Chairman's Special Assistant  Great Wall Enterprise Co., Ltd Vice Chairman  Dachan Food(Asia) Limited - Chairperson	-
3	Director	Fu Chu Investment  Co., Ltd  Representative  Han Jia-Hwan	Master of Business Administration, University of Chicago	Great Wall Enterprise Co., Ltd Executive Vice President Great Wall Enterprise Co., Ltd President DaChan Group - CEO Dachan Food(Asia) Limited - Chairperson Dachan Food(Asia) Limited - Non-standing Director	-

4	Director candidates	Fu Chu Investment  Co., Ltd  Representative  Han Chia-Yin	Master's Degree, University of New Haven	Great Wall Enterprise Co., Ltd Assistant Vice President of Meat Segment Great Wall Enterprise Co., Ltd President of Catering Services Segment Great Wall Enterprise Co., Ltd Vice President Great Wall Enterprise Co., Ltd Executive Vice President Dachan Food(Asia) Limited - Standing Director Dachan Food(Asia) Limited - CEO Great Wall Enterprise Co., Ltd Vice President	-
5	Director candidates	Lien Hwa Industrial Holdings Corp.			18,107,428
6	Director candidates	Chiao Thai Hsing Investment Company Limited			11,852,234
7	Director candidates	Wang Zi-Lin	KaiNan High School of Commerce and Industry	Hsin Ru Chun Enterprise - Person-in-charge	3,383,115
8	Director candidates	Tseng Pen-Jung	Kaohsiung Medical University	Tseng Pen-Jung Dermatology Clinic - Person-in-charge	4,057,532
9	Independent Director candidate	Tao Chuang-Chen	Master of Business Administration, Golden Gate University	Kou Feng Industrial Co., Ltd Chairman Chickabiddy Co., Ltd Director Children's Hearing Foundation - Director Great Wall Enterprise Co., Ltd Independent Director The Alliance Cultural Foundation International - Director Tao Yeah Culture and Arts Foundation - Chairman	-
10	Independent Director candidate	Ting Yu-Shan	Master's Degree, Soochow University	Chien Yeh Certified Public Accountants - CPA  KPMG - CPA  Great Wall Enterprise Co., Ltd Independent Director  Great Wall Enterprise Co., Ltd Chairperson of Audit Committee  Great Wall Enterprise Co., Ltd Chairperson of Remuneration  Committee  Dachan Food(Asia) Limited - Independent Non-standing Director  DaChan Food (Asia) Limited - Audit Committee member  DaChan Food (Asia) Limited - Chairperson of Remuneration  Committee	-

				BELL LABS - R&D Manager	
				RACAL-WILGO - R&D Director	
				Fibronics/SPARTACUS - General Manager	
	Independent		University of	AXONET, INC - Founder and CEO	
11	Director	Wei Chien-Ming	Connecticut	Rainbow Qiangxin (Tianjin) Technologies Corp President	-
	candidate		Ph.D.	Marketech International Corp Vice President of Applications	
				Segment	
				Great Wall Enterprise Co., Ltd Independent Director	
				ASIX Electronics Corporation - Independent Director	

- (1) Director (including independent director) candidates do not meet any of the negative criteria mentioned in Article 30 of The Company Act.
- (2) Independent directors have met the professional qualification, independence criteria, and restrictions on concurrent positions stipulated in Regulations Governing Appointment of Independent Directors and Compliance Matters for Public Companies.
- (3) Fu Ju Investment Co., Ltd. held 73,219,551 shares.

#### **Election Result:**

Title	Name	Vote Received
Director	Fu-Ju Investment Company Limited: Han Chia-Yau	487,335,893
Director	Fu-Ju Investment Company Limited: Han Jia-Chen	454,591,940
Director	Lien Hwa Industrial Holdings Corp.	401,325,398
Director	Chiao Thai Hsing Investment Company Limited	400,824,096
Director	Tseng Pen-Jung	382,394,211
Director	Fu-Ju Investment Company Limited: Han Chia-Yin	376,672,655
Director	Fu-Ju Investment Company Limited: Han Chia Hwan	376,520,704
Director	Wang Zi-Lin	375,997,538
Independent Director	Ting Yu-Shan	381,918,212
Independent Director	Tao Chuang-Chen	381,510,857
Independent Director	Wei Chien-Ming	376,251,213

#### F. Other motions

Proposed by the board of directors

Summary: Removal of restrictions on competing business involvements for newly elected directors (including independent directors) of the Company's 17th board.

- Details: I. Article 209 of The Company Act states that: "Directors are required to disclose material details to shareholders and obtain permission for engaging in business activities that coincide with those of the company, whether for directors' own benefit or for the benefits of others."
  - II. Directors of the Company are due for re-election during the 2022 shareholder

meeting. A proposal is hereby raised to remove restrictions on competing business involvement, as stipulated in Article 209 of The Company Act, for newly elected directors in the annual general meeting, and to permit their involvement in business activities that coincide with those of the Company, whether for their own interests or for the interests of others.

III. The topic is ready for discussion.

Resolution: Voting Result:

Shares represented at the time of voting: 454,744,879

		% of the total represented
Votin	ng Results*	share present
	363,025,723votes	<b>5</b> 0.000
Votes in favor	(56,841,781votes)	79.83%
	72,551,891votes	15.050
Votes against	(72,551,891votes)	15.95%
	0votes	0.0004
Votes invalid	(0votes)	0.00%
Votes	19,167,265votes	
abstained /		4.21%
No votes	(19,026,568votes)	

<sup>\*</sup>including votes casted electronically (numbers in brackets)

The proposal was approved after voting.

G. Special Motion: None.

H. Adjournment.

### **Appendices**

# **Report to Shareholders**

Dear ladies and gentlemen:

Thank you all for participating in this year's annual general meeting, and on behalf of the Company, I would like to express my most sincere gratitude for your persistent support.

In the last two years, we have endured unprecedented lockdowns throughout the world due to COVID-19, witnessed UK's exit from the European Union as well as the uprise of trade protectionism that escalated trade disputes between USA, China, and the EU, and encountered a wave of African swine fever along with rising grain prices that forced the Company to make several adjustments in terms of operations, raw material purchase, and exchange rate hedging. The spread of COVID-19 finally caught up with Taiwan in May 2021, and as we entered the state of level 3 alert, demand for poultry, pork, and edible oil from restaurants, night markets, and snack stalls plummeted, which negatively impacted profitability of the Company. Although the Company was unable to continue its growth streak, it still maintained a resilient level of profitability in 2021.

Driven by the mission to uphold business integrity and provide healthy life and safe food for consumers, DaChan Group continues to publish corporate social responsibility report this year. The Company is committed to enforcing traceability for all products sold, and has established its own farm-to-table system. The DaChan Quality Inspection Center not only passes food safety certification of the Ministry of Health and Welfare, but also takes part in the government's Food Safety Alliance Program as a way to raise consumers' confidence in DaChan products.

The Company reported consolidated net operating revenues of NT\$101.4 billion for 2021, up NT\$19.8 billion or 24.2% from 2020; net income attributable to parent company's shareholders amounted to NT\$1.87 billion for 2021, down NT\$1.25 billion or -40.1% from 2020.

All of the Company's factories have passed international and Taiwan's quality and safety certifications, including but not limited to EU HACCP and ISO22000. In addition to having a national grade laboratory featuring the most advanced instruments and systems, the Company also passes food certification of the Ministry of Health and Welfare and completed a modern food processing factory in Machouhou in 2021 that expanded production capacity for precooked frozen foods. Furthermore, the Company has acquired land at Machouhou Industrial Park through tender for phase 2 expansion of food processing capacity as well as the production of plant-based meat. In a collaboration with Showa Sangyo Co., Ltd. from Japan, a major joint venture is being created for the production of eggs and flour; in particular, the modern, highly automated warehousing

facility for washed eggs and liquid eggs located in Erlin, Changhua, is expected to commence production at the end of 2022, which will greatly improve the standardization and quality of egg farming, egg washing, and liquid egg production in Taiwan. The joint venture will also introduce advanced flour-making technologies that help widen the Company's competitive advantage over peers and provide better food safety assurance for improved brand image as well as stronger confidence from customers and consumers.

### **Business Report**

### I. Report on the 2021 business and financial performance

### (I) Business performance

Unit: NTD thousands

Item	2021 - actual	2020 - actual	Variation (%)
Operating revenues	101,437,842	81,650,892	24.23%
Operating profit	2,345,392	4,211,948	-44.32%
Profit/loss before tax	2,886,718	4,983,488	-42.07%
After-tax EPS	NT\$2.32	NT\$3.88	-40.21%

### (II) Business plan and budget execution

The Company did not make any public financial forecast in 2021, but there was no significant difference between actual operational performance and what the Company had internally planned.

### (III) Revenues, expenses, and profitability analysis

### (1) Profit and loss

- (a) Interest income amounted to NT\$86,153 thousand in 2021, which were generated from bills and demand deposits.
- (b) Interest expenses amounted to NT\$284,623 thousand in 2021, which had incurred due to short-term and long-term borrowings.

### (2) Profitability analysis

Item	2021	2020
Return on assets (%)	4.58%	8.68%
Return on equity (%)	8.13%	15.6%
Operating profit as a percentage of paid-up capital (%)	27.52%	50.91%
Profit before tax as a percentage of paid-up capital (%)	33.88%	60.24%
Net profit margin (%)	2.23%	4.99%
After-tax EPS (NTD)	NT\$2.32	NT\$3.88

#### (IV) Research and development

DaChan Group continues to increase the level of vertical integration in agricultural and animal food products. Meanwhile, additional efforts are being made to expand into related fields such as: feeds, fats, meats, seafoods, eggs, processed foods, biotech, plant-based meat, pet foods, and vaccines. This expanding diversity means that R&D efforts have to be adjusted at the group level to accommodate the Company's future opportunities and market demand, and that more manpower and resources will have to be committed into developing technologies and products that are relevant to the sustainability of the Company's growth.

Sustainability and environmental protection is an issue that modern businesses have to take note of, and besides improving product features, it is also necessary to direct research and development efforts toward the needs of consumers, the environment, and the society as a whole, and contribute to the sustainability of the Earth's environment by addressing waste reduction, carbon reduction, energy conservation, and environmental protection issues.

To ensure ongoing advancement of production technology, the Company not only invests resources and manpower persistently into research and development, but has also made plans to create a biotech R&D center for food and animal nutrition and expand experimental facilities for: vaccine-producing eggs, poultry, pork, and seafood. Meanwhile, collaborations are being made with local and foreign research institutions such as: National Taiwan University, National Cheng Kung University, National Chung Hsing University, National Pingtung University, National Taiwan Ocean University, Tainan Livestock Research Institute, Tamsui Animal Health Research Institute, and Schothorst Feed Research to acquire critical technologies and develop application capacity.

### II. Summary of 2022 business plan

### (I) Operational guidelines

DaChan Group has long specialized in the development of animal and aquaculture feeds, meat products, and restaurant brands. It currently surpasses peers in the market share of compound feeds and electricuted chicken. In addition to pursuing sales growth, the Company places great emphasis on improving feed quality and tightening control over its products, and caters for consumers' health at the source. By venturing into biotechnology, the Company aims to develop biotech products that meet the nutritional requirements of animals in different environments. In terms of egg production, the Company will support the government's policies on washed eggs by adopting total monitoring of feed nutrition, proper egg farm management, regular disease inspection for hens, random inspection of egg quality, and rigorous testing of the final product. With the help of professional cold chain logistics partners, these products will be delivered to customers in the optimal condition. The Company has even established a food development center to oversee research of new machinery, refinement of production process, as well as the development, production, and marketing of plant-based meats. Pet food production and development also make up a significant focus of the Company's future plan.

With respect to food processing, the Company's new food processing factory located in Machouhou Industrial Park, Chiayi, commenced mass production at the end of 2021. This modern food processing factory, equipped with multifunctional equipment, performs a wide variety of tasks from frying, roasting, stewing, quality control to automated packaging, and has the capacity to provide local consumers with processed foods of the highest quality and safety.

The Company continues to focus on agricultural and animal products as the main business activity with corporate social responsibilities in mind. Through vertical integration and ongoing improvements to product quality and safety, we strive to raise customers' satisfaction and embrace a brighter future while adhering to our values of integrity and modesty.

### (II) Expected sales volume and basis

Based on past performance and changes in market demand, the Company has estimated sales volume for 2022 as follows:

Item	Sales volume (tonnes)
Feeds	3,600,000
Meat (regular + free range chicken)	400,000
Food	200,000
Commodity	1,600,000

#### (III) Key production/sales policies

In terms of edible oil, DaChan's soybean oil has always bean a trusted brand and preferred product for commercial use, particularly in night markets and food stalls. There is consistent demand for soybean grounds in Taiwan, and although export of locally produced pork is permitted, most of the supply is consumed domestically at this point. Future industry upgrades should increase demand for soybean grounds. The chaos of global shipping persisted in the current year, and with only 20% of shipments arriving on-time, supply of soybean to Taiwan remained uncertain throughout the winter. Nevertheless, the management still managed to secure adequate volume of soybean for the production of soybean grounds and oil, thereby enabling the Company to stay profitable during the year.

In Taiwan, total deregulation on the import of poultry products combined with slow growth in the demand for animal protein have intensified price competition. As a response, the Company is actively integrating research, development, production, and marketing resources throughout the organization to increase product quality and create differentiation as well as competitive advantage that will lessen the threat of price competition. With the help of animal protein studies from the biotech facility, the Company hopes to provide customers with better quality and safer products that are free of antibiotics.

With regards to the production of pork, the Company introduced a new swine breed that offers stronger resistance against disease and better feed efficiency to lower the cost of meat production, given the surge of raw material prices and the presence of swine disease. By raising farming efficiency at the source, we were able to assure wage payout and reasonable markup per swine to the benefit of both farmers and the Company.

As for free range chicken, the Company has raised its safety requirements and begun working with farmers to develop farming technologies without the use of antibiotics, and thereby accommodate local consumers' taste for free range chicken as well as increased frequency of home cooking during the pandemic. In an attempt to bring more variety of free range chicken products to consumers, the Company introduced special fowl species and marketed free range chicken products all under a collective brand through supermarkets and mass retailers, which should ensure the level of integration needed to deliver farm-to-table.

The Company has achieved significant success with respect to festive meal

and home meal replacement in recent years, particularly with the introduction of new brands such as Yummy Dots. Additional safety inspections and preparation techniques were introduced to food processing to ensure the safety and taste of this new line of products. In light of the fundamental changes in consumers' shopping behaviors, the Company has devoted greater attention into e-commerce besides existing channels; some of its products even managed to top the best-selling chart.

#### (IV) Future development strategies

1. The Company will continue devoting attention to food safety in light of how consumers local and abroad have become more aware of issues concerning ractopamine, drug residue, the pandemic, and the safety and health of meat and egg products. A food development center has been established to oversee research of existing and new machinery, refinement of production process, as well as the development, production, and marketing of plant-based meats.

In terms of feeds, the Company operates complete yet diversified product lines to minimize business risks, and offers biotech solutions to help customers improve feed efficiency. The Company actively explores vertical integration within the industry as a way to secure advantage and dominance in the supply chain, and is constantly expanding its own ecosystem. After extensive research and development, DaChan is able to make layer feeds, late-stage swine feeds, and late-stage chicken feeds without any antibiotics while achieving zero drug residue. Through introduction of environment-friendly and low N.P.NH3 pollution feeds for swine and layers, the Company not only promotes productive interactions with the industry, but also strengthens sustainability and competitiveness in feed supply.

As for fresh poultry supply, the Company has made extensive vertical integrations from the chicken farm, hatchery, contract farmers, feed suppliers, electrocution slaughterhouse, processing factories all the way to the distribution channels, and markets its own poultry products under the brand - "DaChan Poultry." In doing so, the Company is able to exercise total control in such a way that reduces production cost and ensures the quality and consistency of chicken supply.

With respect to food processing, the Company produces processed poultry goods that can be stored in room temperature, chilled, and frozen, which are distributed nationwide through a variety of channels.

2. The COVID-19 pandemic has fundamentally changed consumers' dining habits. As people become more receptive of cooking at home, they start looking for frozen food options that are easy to store and cook. Satisfying customers' needs to cook and eat at home thus presents a new challenge to food producers, but it also means that there are greater opportunities to innovate.

By incorporating modern production technologies, the Company continually introduces new and differentiated products that taste good and are safe to eat,

thereby bringing customers pleasant dining experience with each meal. Changes have also been made to accommodate the smaller dining size per household today; by shifting design emphasis towards smaller volume and greater variety, the Company hopes to appeal to the young population with a new brand image and fresh elements.

Demand for plant-based foods in Asia is expected to grow by 200% over the next five years as vegetarian diet increases in popularity with rising environmental awareness. Having noticed the sizable percentage of vegetarians in Taiwan and the abundant opportunities they represent, the Company has committed significant R&D resources into improving the texture, flavor, and pricing of plant-based meat, as the flavor is what draws consumers to try, while affordability is the key to making plant-based meat popular. Pro-active actions will be taken to expand global market presence in the future.

# (V) Impacts of the competitive environment, regulatory environment, and macroeconomic environment

Trade agreements have given rise to several regional markets around the world, allowing goods, services, and information to be delivered free of border limitations. As a result, the Company now faces competition from all over the world. Not only does the Company compete to offer the best product in the global market, it also competes with producers around the world for supply of low-cost materials and services. Faced with such a competitive environment, the Company will play to its size advantage and make bulk purchases worldwide to reduce raw material costs, so that more resources can be directed towards improving product quality and after-sale service.

In light of ongoing food safety issues and consumers' concerns about bird flu and drug residues in agricultural/animal products, the Company will be making adjustments to the product portfolio while undergoing more extensive upstream-downstream integration to diversify feed risks, and thereby ensure profit stability. DaChan Group remains persistent at promoting safety and traceability for pork, poultry, processed foods, and egg products. Our efforts to ensure "quality and safety" of the food supply chain have been rewarded with favorable results, and we are proud to be able to meet the government's requirements as well as the public's expectations for healthy and safe meats and eggs. By offering 100% assurance, we hope to build DaChan's prestige in the field of food safety and convince consumers of the quality of our products.

Lastly, we wish for your wellbeing and give you our best regards for the future ahead!

Chairman Han Chia-Yau
President Chuang Kun-Yen
Vice President Liu Chien-Chung

Great Wall Enterprise Co., Ltd.

Audit Committee Review Report

The Board of Directors has prepared the Company's 2021 Business

Operation Report, Financial Statements and Proposal for Profit Distribution,

among which the Financial Statements have been audited by KPMG, Taiwan,

by whom an audit report has been issued accordingly. The Business

Operation Report, Financial Statements and the proposed profit distribution

have been reviewed by us, the Audit Committee of the Company. We have

not found any inconsistencies with applicable laws in our review of the

aforementioned documents. Therefore, we, the Audit Committee, hereby

issue this report in compliance with Article 14-4 of the Securities and

Exchange Act and Article 219 of the Company Act.

Convener of the Audit Committee: Ting Yu-Shan

Date: March 25, 2022

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## **Independent Auditors'** Report

To the Board of Directors of Great Wall Enterprise Co., Ltd.:

#### **Opinion**

We have audited the financial statements of Great Wall Enterprise Co., Ltd.( "the Company"), which comprise the balance sheets as of December 31, 2021 and 2020, the statements of comprehensive income, changes in equity and cash flows for the years then ended and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2021 and 2020, and its financial performance and its cash flows for the years then ended in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers.

#### **Basis for Opinion**

We conducted our audit in accordance with the Regulations Governing Auditing and Certification of Financial Statements by Certified Public Accountants and the auditing standards generally accepted in the Republic of China. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Certified Public Accountants Code of Professional Ethics in Republic of China ("the Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis of our opinion.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

#### 1. Revenue recognition

Regarding the significant accounting policies for revenue recognition, please refer to Note 4(n) and Note 6(v) "Revenue from contracts with customers" from the financial statements.

Description of key audit matter:

Due to the industry characteristics of the Company and following the rules set by competent

authorities to announce operating income monthly, revenue recognition timing risk is increased.

How the matter was addressed in our audit:

Our principal audit procedures include:

- Understanding whether the accounting policies and methods for revenue recognition of the audited company are appropriate
- Testing the Company's controls and transaction cycle from order to payment regarding revenue recognition
- Performing substantive procedure of revenue, and sampling payments or certified documents for sale transactions
- Selecting the appropriate sample size from the detail in the ending balance of the trade receivable and sending external confirmations to debtors
- Assessing whether revenues are recognized in the appropriate timing

## 2. Assessing impairment of investments accounted for using equity method

Please refer to Note 4(m) Impairment of Non-financial Assets in the financial report for the accounting policy for assessing impairment of investments accounted for using equity method. For accounting assumptions, judgements and estimation uncertainty regarding assessing impairment of investments accounted for using equity method, please refer to Note 5 in the financial statement. For investments accounted for using the equity method, please refer to Note 6(h).

Description of key audit matter:

Constituent entities of subsidiaries using the equity method have continuously incurred net losses in recent years, hence the management believes that there are signs of impairment in related assets. The management adopts the value-in-use method to estimate the future discounted cash flow to evaluate the recoverable amount of the identifiable cash-generating unit to which the relevant assets belong, and considers whether to reverse or increase the previous year's set amount. The preparation of future discounted cash flow data involves significant management judgments, especially when estimating the gross profit margin and revenue growth rate and determining its appropriate discount rate. Therefore, factors such as the gross profit margin, revenue growth rate and discount rate are inherently uncertain and involve possible management bias.

How the matter was addressed in our audit:

Our principal audit procedures include:

- Assessing the significant cash-generating units recognized by the management of the Company as showing signs of impairment
- Comparing the main financial information used for its future discounted cash flows with relevant information in the financial budget approved by the management authority, including operating income, operating costs and operating expenses; and then comparing the financial budget prepared in the previous year with the current year's performance in order to evaluate the accuracy of its forecasts while discussing with the management the reasons for the significant differences, and whether it has been taken into consideration in this year's budget
- Comparing the key assumptions used in estimating future discounted cash flows including the estimated long-term income growth rate and profit margin of each cash-generating unit with comparable companies in the industry and external market data, and appointing internal evaluation experts to evaluate whether the discount rate used for future cash flows falls within the range adopted by the industry
  - Performing sensitivity analysis on key assumptions (including income growth rate and discount rate) adopted for future discounted cash flows to evaluate the impact each cash-generating unit has on the net present value; and evaluating the impact of changes in key assumptions on the conclusions obtained and whether there is management bias.

# Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Regulations Governing the Preparation of Financial Reports by Securities Issuers and IFRSs, IASs, interpretation as well as related guidance endorsed by the Financial Supervisory Commission of the Republic of China, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance (the Audit Committee) are responsible for overseeing the Company's financial reporting process.

### Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the auditing standards generally accepted in the Republic of China will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with auditing standards generally accepted in the Republic of China, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- 1. Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- 2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- 3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- 4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- 5. Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

6. Obtain sufficient and appropriate audit evidence regarding the financial information of the

investment in other entities accounted for using the equity method to express an opinion on

this financial statements. We are responsible for the direction, supervision and performance of

the audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the

planned scope and timing of the audit and significant audit findings, including any significant

deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with

relevant ethical requirements regarding independence, and to communicate with them all

relationships and other matters that may reasonably be thought to bear on our independence, and

where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters

that were of most significance in the audit of the financial statements of the current period and are

therefore the key audit matters. We describe these matters in our auditors' report unless law or

regulation precludes public disclosure about the matter or when, in extremely rare circumstances,

we determine that a matter should not be communicated in our report because the adverse

consequences of doing so would reasonably be expected to outweigh the public interest benefits

of such communication.

From the matters communicated with those charged with governance, we determine those matters

that were of most significance in the audit of the financial statements of the current period and are

therefore the key audit matters. We describe these matters in our auditors' report unless law or

regulation precludes public disclosure about the matter or when, in extremely rare circumstances,

we determine that a matter should not be communicated in our report because the adverse

consequences of doing so would reasonably be expected to outweigh the public interest benefits

of such communication.

The engagement partners on the audit resulting in this independent auditors' report are

Tan-Tan Chung and Mei-Fang Chen.

**KPMG** 

Taipei, Taiwan (Republic of China)

March 25, 2022

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#### (English Translation of Financial Statements and Report Originally Issued in Chinese) GREAT WALL ENTERPRISE CO., LTD.

#### Balance Sheets

#### December 31, 2021 and 2020

#### (Expressed in Thousands of New Taiwan Dollars)

		December 31, 20		December 31, 2					tember 31, 2		December 31, 2	020
1100	Assets Cash and cash equivalents (Notes 4 and 6(a))	Amount \$ 245307	- % 1	Amount 290,515	9/0	21XX	Liabilities and Equity Current liabilities:		Amount	96	Amount	9/6
1110	Current financial assets at fair value through profit or loss (Note 6(b))	6912		20,454		2100	Short-termborrowings (Note 6(m))	es.	6,852,626	22	4,638,406	15
1150	Notes receivable, net (Notes 4, 6(d) and 7)	1,209,731	4	861,623	3	2110	Short-term notes and bills payable (Note 6(n))	Ψ	2,500,000	8	1,700,000	6
1170	Trade receivable, net (Notes4,6(d) and 7))	2,889,866	9	2,441,080	8	2120	Current financial liabilities at fair value through profit or loss (Note 6(b))		25,046	-	23,199	
1210	Other receivables due from related parties (Note 7)	495,537	2	612,228	2	2150	Notes payable (Note 7)		282,902	1	30,369	
130x	Inventories (Notes 4 and 6(e))	1,548,198	5	1,698,474	6	2170	Trade payable (Note 7)		886,334	3	1,483,545	
1400	Current biological assets (Notes 4 and 6(f))	1,018,984	3	934,797	3	2200	Other payables (Note 7)		842,649	3	778,066	
1410	Prepayments (Note 6(g))	143,114		110,565		2230	Current income tax liabilities		215,334	1	258,475	1
1476	Other current financial assets	29,624		23,865		2280	Current lease liabilities (Note 6(o))		46,948	_	46,575	
1479	Other current assets, others	113940		78,745		2399	Other current liabilities, others (Note 7)		354,649	1	338,746	
		7,701,213	24		23	2000	out carde atomics, out of (10e 7)		12,006,488	39	9,297,381	_
1517	Non-current financial assets at fair value through other comprehensive	2,523,759		2,277,088	-8	25XX	Non-Current liabilities:		12,000,100		<u> </u>	
	income (Notes 4 and 6(c))	-,,		-,,		2570	Deferred income tax liabilities (Note 6(r))		53,314		69,203	
1550	Investments accounted for using equity method (Notes 4 and 6(h))	12,624,946	39	11,898,268	40	2580	Non-current lease liabilities (Note 6(o))		124,550		170,194	
1600	Property plant and equipment (Notes 4 and 6(i))	8,208,556	25	7,415,968		2645	Guarantee deposits received		81,787		75 790	
1755	Right-of-use assets (Notes 4 and 6(j))	168 p96	1	213,834	1	2670	Other non-current liabilities, others		122,195		122,195	
1760	Investment property, net (Notes 4 and 6(k))	376,150	1	385,466	1	2010	out the caracteristics, out is		381,846	_	437,382	_
1830	Non-current biological assets (Notes 4 and 6(f))	296 <i>7</i> 20	1	187,167	1	2XXX	Total liabilities		12,388,334	39	9,734,763	
1840	Deferred income tax assets (Notes 4 and 6(r))	56 344		53,379			Equity attributable to owners of parent: (Notes 4 and 6(s))		12,000,01		9424,705	
1975	Net defined benefit asset, non-current (Notes 4 and 6(q))	108,490		105,259		3110	Ordinary share		8,521,593	26	8 273 391	28
1990	Other non-current assets, others (Notes 6(1) and 8)	425813	1	•	_1	3200	Capital suplus		3 294 ,766	10	3179 626	
	,	24 788 874	76	22,843,495	_	3300	Retained earnings (Note 6(s))		6,952,880	21	7,562,982	
		,,		,,		3400	Other equity interest		1,551,646	5		5
						3500	Treasury shares		(219.132)		(219,132)	
						3300CC	Total equity	_	20.101.7.53	_	20 181 .078	_
	Total assets	\$ 32,490,087	100	29,915,841	100		Total liabilities and equity					
						a-3AA	total namentes and educt.	Ψ=	32.450.007	100	29 915.841	200

# (English Translation of Financial Statements Originally Issued in Chinese) GREAT WALL ENTERPRISE CO., LTD.

## Statements of Comprehensive Income

## For the years ended December 31, 2021 and 2020

## (Expressed in Thousands of New Taiwan Dollars , Except for Earnings Per Common Share)

		2021		2020	
		Amount	9/0	Amount	9/0
4000	Operating revenue (Notes 4,6(v), and 7)	\$ 31,612,206	100	27,173,338	100
5000	Operating costs (Notes 4,6(e), and 7)	27,752,985	88	23,121,741	85
5900	Gross profit from operations	3,859,221	12	4 D 51 597	15
6000	Operating expenses:				
6100	Selling expenses	1,601,862	5	1,507,123	6
6200	Administrative expenses	435,761	1	478,122	2
6300	Research and development expenses	101,342	-	91,346	-
6450	Expected credit impairment loss (Note 6(d))	25,440	<u> </u>	24,290	
	Total operating expenses	2,164,405	6	2,100,881	8
6900	Net operating income	1,694,816	6	1950,716	7
7000	Non-operating income and expenses: (Notes 6(w) and 7)				
7100	Interest income	2,942	-	9,076	-
7020	Other gains and losses, net	512,000	2	4 19,117	2
7050	Finance costs	(61,289)	-	(78,141)	-
7070	Share of profit (loss) of associates and joint ventures accounted for	122,118	<u> </u>	1,272,239	5
	using equity method	575,371		1622.291	
2000	Total non-operating income and expenses		$\frac{2}{8}$		-7
7900	Profit from continuing operations before tax	2,270,587	-	3,573,007	14
7950 8200	Less: Income tax expenses (Notes 4 and 6(r)) Profit	401,202 1,869,385	$-\frac{1}{7}$	450,936 3,122,071	$\frac{2}{12}$
8300	Other comprehensive income (loss):	1,009,500		5,122,071	12
8310	Items that may not be subsequently reclassified to profit or loss				
8311	Gains (losses) on remeasurements of defined benefit plans	3 164		0.160	
8316	Unrealized gains (losses) from investments in equity instruments	285,999	1	2,160 384,312	1
0310	measured at fair value through other comprehensive income	202,399	1	304,512	1
8349	Income tax related to components of other comprehensive income	633		473	<u> </u>
	that will not be recks sified to profit or loss				
	Items that may not be subsequently reclassified to profit or loss	288_530	1	385,999	1
8360	Items that may be subsequently reclassified to profit or loss				
8361	Exchange differences on translation of foreign financial statements	(118,564)	-	97,771	-
8399	Income tax related to components of other comprehensive income				<u> </u>
	that will be reclassified to profit or loss				
	Items that may be subsequently reclassified to profit or loss	(118_564)	<u> </u>	97,771	<u> </u>
8300	Other comprehensive income	169,966	1	483,770	1
8 500	Total comprehensive income	\$ <u>2,039,351</u>	<u></u>	3,605,841	
	Basic earnings per share (Notes 4 and 6(u))				
9750	Basic earnings per share (N T dollars)	\$	232		3.88
9850	Diluted earnings per share (N T dollars)	\$	232		3.87

## (English Translation of Financial Statements Originally Issued in Chinese) GREAT WALL ENTERPRISE CO., LTD.

#### Statements of Changes in Equity

For the years ended December 31, 2021 and 2020 (Expressed in Thousands of New Taiwan Dollars)

	Share capital			Retaine d	e aunings		Exchange	ther equity interes Unrealized gains (losses) from financial assets measured at fair	t		
					Unappropriated		differences on translation of	value through other			
	Ordinary				retaine d	Totalretained	foreign financial		Total other		
	shares	Capital surplus	Legalreserve	Special reserve	earnings	earnings	statements	income	equity interest	Treasury shares	Total equity
Balance on January 1, 2020	\$ <u>8,273,391</u>	3,011,373	2,254,643	42,994	3,961,733	6,259,370	(899,515)	1,801,643	902,128	(219,132)	18,227,130
Profit for the year ended December 31, 2020		-	-		3,122,071	3,122,071				-	3,122,071
Other comprehensive income for the year ended December 31, 2020					1,687	1,687	97,771	384,312	482,083		483,770
Total comprehensive income for the year ended December 31, 2020 Appropriation and distribution of retained earnings:	<del></del>	<del>.</del>	<u> </u>		3,123,758	3,123,758	97,771	384,312	482,083	<del>.</del>	3,605,841
Legal reserve appropriated			229,418		(229,418)						
Cash dividends of ordinary share					(1,820,146)		) -				(1,820,146)
Difference between consideration and carrying amount of substituties acquired or disposed		37,539		-			•				37,539
Changes in ownership interests in subsidiaries	-	30,917	-	-		-	-	-	-	-	30,917
Adjusiment of capital surplus for company's cash dividends received by subsidiaries		99,797									99,797
Balance on December 31, 2020	8,273,391	3,179,626	2,484,061	42,994	5,035,927	7,562,982			1,384,211	(219,132)	20,181,078
Profit for the year ended December 31, 2021 Other comprehensive income for the year ended December 31, 2021		-	-	-	1,869,385 2,531	1,869,385 2,531	(118,564)	- 285,999	167,435		1,869,385 169,966
Total comprehensive income for the year ended December 31, 2021				<del></del>	1871,916	1871,916		285,999	167,435	<del></del>	2,039,351
Appropriation and distribution of retained earnings:					10/1910	4074910	(110,304)	203,999	107,430		
Legal reserve appropriated		-	312,376		(312,376)	-					
Cash dividends of ordinary share				-	(2,233,816)	(2,233,816			-		(2,233,816)
Stock dividends of ordinary share	248,202	•		-	(248,202)	(248,202			-		
Difference between consideration and carrying amount of subsidiaries acquired or		(7,339)	-	-	-		-	-	-		(7,339)
disposed Adjustment of capital surplus for company's cash dividends received by substituties	-	122,479	-	-	-	-	-	-	-	-	122,479
Balance on December 31, 2021	\$ 8,521,593	3,294,766	2,796,437	42,994	4 113, 449	6,952,880	(920, 308)	2,471,954	1,551,646	(219,132)	20,101,753

# (English Translation of Financial Statements and Report Originally Issued in Chinese) GREAT WALL ENTERPRISE CO., LTD.

#### Statements of Cash Flows

## For the years ended December 31, 2021 and 2020

(Expressed in T housands of New T aiwan Dollars)

		2021	2020
Cash flows from operating activities:			
Profit before tax	\$	2,270,587	3,573,007
Adjustments:			
Adjustments to reconcile profit (loss):		606.016	440.000
Depreciation expense		526,016	460,928
Anortization expense		17,898 25,440	16,709 24,290
Expected credit impairment loss Net loss (gain) on financial assets or liabilities at fair value through profit or loss		15,389	(66,660)
Interest expense		61,289	78,141
Interest income		(2,942)	(9,076)
Dividend income		(96,004)	(81,077)
Share of loss (profit) of subsidiaries, associates and joint ventures accounted for using equity method		(122,118)	(1,272,239)
Guin on disposal of property, plant and equipment		(3,942)	(27,535)
Change in fair value of biological assets		(2,502)	(1,757)
Total adjustments to reconcile profit (loss)		4 18,524	(878,276)
Changes in operating assets and liabilities:			, , , , , , ,
(Increase) decrease in notes receivable		(348,108)	9,057
Înarease în trade receivab le		(474,226)	(548,310)
Decrease in inventories		150,276	44 1,511
Increase in biological assets		(191,238)	(117,468)
Increase in prepayments		(32,549)	(23,654)
Increase in other current assets		(35, 194)	(25,518)
(Increase) decrease in other financial assets		(5,759)	26,444
Increase in deferred debits		(67)	(2,254)
Increase (decrease) in notes payable		252,533	(344,814)
(Decrease) increase in trade payable		(597,211)	789,065
Increase in other payable		49,442	93,588
Decrease in other current liabilities	_	(44,099)	(9,195)
Total changes in operating assets and habibities Total adjustments	_	(1,276,200) (857,676)	288,452 (589,824)
Cash inflow generated from operations		1,412,911	2,983,183
Interest received		2,942	9,076
Interest paid		(46, 148)	(80,290)
Income taxes paid		(463,830)	(404,630)
Net cash flows from operating activities		905,875	2,507,339
Cash flows used in investing activities:			
Proceeds from disposal of financial assets at fair value through other comprehensive income		-	2,190
Acquisition of investments accounted for using equity method		(626,618)	(1,115,518)
Proceeds from capital reduction of financial assets at fair value through other comprehensive income		-	506
Proceeds from capital reduction of investments accounted for using equity method			65,000
Acquisition of property, plant and equipment		(1,271,476)	(1,121,361)
Proceeds from disposal of property, plant and equipment		11,542	761,349
Decrease (increase) in other receivables due from related parties		116,691	(406,128)
(Increase) decrease in other non-current assets Dividends received		(136,645) 153,967	225,233 422,449
Net cash flows used in investing activities	_	(1,752,539)	(1,166,280)
Cash flows from (used in) financing activities:	_	(147)	(1,100,000)
Increase in short-term loans		2,214,220	522,240
Increase (decrease) in short-term notes and bills payable		800,000	(100,000)
Increase in guarantee deposits received		5,997	6,748
Payment of lease liabilities		(44,945)	(44,406)
Increase in other non-current liabilities		60,000	134,000
Cash dividends paid		(2,233,816)	(1,820,146)
Net cash flows from (used in) financing activities		801,456	(1,301,564)
Net (decrease) increase in cash and cash equivalents		(45,208)	39,495
Cash and cash equivalents at beginning of period	_	290,515	251,020
Cash and cash equivalents at end of period	\$	245,307	290.515

## **Independent Auditors'** Report

To the Board of Directors of Great Wall Enterprise Co., Ltd.:

#### **Opinion**

We have audited the consolidated financial statements of Great Wall Enterprise Co., Ltd. and its subsidiaries ( "the Group"), which comprise the consolidated balance sheets as of December 31, 2021 and 2020, the consolidated statements of comprehensive income, changes in equity and cash flows for the years then ended and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as of December 31, 2021 and 2020, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers and with the International Financial Reporting Standards ("IFRSs"), International Accounting Standards ("IASs"), Interpretations developed by the International Financial Reporting Interpretations Committee ("IFRIC") or the former Standing Interpretations Committee ("SIC") endorsed and issued into effect by the Financial Supervisory Commission of the Republic of China.

#### **Basis for Opinion**

We conducted our audit in accordance with the Regulations Governing Auditing and Certification of Financial Statements by Certified Public Accountants and the auditing standards generally accepted in the Republic of China. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the Certified Public Accountants Code of Professional Ethics in Republic of China ("the Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis of our opinion.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

#### 1. Revenue recognition

Please refer to Note 4(p) and Note 6(aa) "Revenue from contracts with customers" from the financial statements.

Description of key audit matter: Due to the industry characteristics of the Company and following the rules set by competent authorities to announce operating income monthly, revenue recognition timing risk is increased.

How the matter was addressed in our audit:

Our principal audit procedures include:

- Understanding whether the accounting policies implemented by the audited company is appropriate
- Testing the Company's controls and transaction cycle from order to payment regarding revenue recognition
- Performing detailed tests on the verification of sales revenue, and sampling payments or original certificates after the verification period
- Selecting the appropriate sample size in accounts receivable and sending external confirmations
- Appraising whether sales revenues occur during appropriate periods

#### 2. Investment impairment using the equity method

Please refer to Note 4(o) Impairment of Non-financial Assets in the financial report for the accounting policy for investment impairment using the equity method. For the accounting judgments regarding investment impairment assessment using the equity method, please refer to Note 5 in the report. For more information on asset impairment, please refer to Note 6(l) Property, plant, and equipment and Note 6(m) Right-of-use assets.

Description of key audit matter: Constituent entities of subsidiaries using the equity method have continuously incurred net losses in recent years, hence the management believes that there are signs of impairment in related fixed assets. The management adopts the value-in-use method to estimate the future discounted cash flow to evaluate the recoverable amount of the identifiable cash-generating unit to which the relevant fixed assets belong, and considers whether to reverse or increase the previous year's set amount. The preparation of future discounted cash flow data involves significant management judgments, especially when estimating the gross profit margin and revenue growth rate and determining its appropriate discount rate. Therefore, factors such as the gross profit margin, revenue growth rate and discount rate are inherently uncertain and involve possible management deviations.

How the matter was addressed in our audit:

Our principal audit procedures include:

- Assessing the significant cash-generating units recognized by the management of the Company as showing signs of impairment
- Comparing the main financial information used for its future discounted cash flows with relevant information in the financial budget approved by the management authority, including operating income, operating costs and operating expenses; and then comparing the financial budget prepared in the previous year with the current year's performance in order to evaluate the accuracy of its forecasts while discussing with the management the reasons for the significant differences, and whether it has been taken into consideration in this year's budget
- Comparing the key assumptions used in estimating future discounted cash flows including the estimated long-term income growth rate and profit margin of each cash-generating unit with comparable companies in the industry and external market data, and appointing internal evaluation experts to evaluate whether the discount rate used for future cash flows falls within the range adopted by the industry
- Performing sensitivity analysis on key assumptions (including income growth rate and discount rate) adopted for future discounted cash flows to evaluate the impact each cash-generating unit has on the net present value; and evaluating the impact of changes in key assumptions on the conclusions obtained and whether there are deviations from the management authority.

#### Other Matter

Great Wall Enterprise Co., Ltd. has additionally prepared its parent-company-only financial statements as of and for the years ended December 31, 2021 and 2020, on which we have issued an unmodified opinion.

# Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Regulations Governing the Preparation of Financial Reports by Securities Issuers and IFRSs, IASs, interpretation as well as related guidance endorsed by the Financial Supervisory Commission of the Republic of China, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

#### Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the auditing standards generally accepted in the Republic of China will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with auditing standards generally accepted in the Republic of China, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- 1. Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- 2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- 3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- 4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.

5. Evaluate the overall presentation, structure and content of the consolidated financial

statements, including the disclosures, and whether the consolidated financial statements

represent the underlying transactions and events in a manner that achieves fair presentation.

6. Obtain sufficient and appropriate audit evidence regarding the financial information of the

entities or business activities within the Group to express an opinion on the consolidated

financial statements. We are responsible for the direction, supervision and performance of the

group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the

planned scope and timing of the audit and significant audit findings, including any significant

deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with

relevant ethical requirements regarding independence, and to communicate with them all

relationships and other matters that may reasonably be thought to bear on our independence, and

where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters

that were of most significance in the audit of the consolidated financial statements of the current

period and are therefore the key audit matters. We describe these matters in our auditors'

report

unless law or regulation precludes public disclosure about the matter or when, in extremely rare

circumstances, we determine that a matter should not be communicated in our report because the

adverse consequences of doing so would reasonably be expected to outweigh the public interest

benefits of such communication.

The engagement partners on the audit resulting in this independent auditors'

report are Phoebe

Chung and Melody Chen.

**KPMG** 

Taipei, Taiwan (Republic of China)

March 25, 2022

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## (English Translation of Consolidated Financial Statements and Report Originally Issued in Chinese) GREAT WALL ENTERPRISE CO., LTD. AND SUBSIDIARIES

#### Consolidated Balance Sheets

#### December 31, 2021 and 2020

#### (Expressed in Thousands of New Taiwan Dollars)

		December 31, 2		December 31, 20				December 31, 2		December 31, 2	
1100	Assets Cash and cash equivalents ( Notes 4 and 6(a))	Amount \$ 6,083,001	$\frac{96}{11}$	Amount 4,488,486	<u>%</u>	2 box	Lishilities and Equity Current lishilities:	Amount	<u>-%</u> .	Amount	96
1110	Current financial assets at fair value through profit or loss (Note 6(b))	7,705	-	21,880		2100	Short-term borrowings (Note 6(p))	\$ 13,183,124	23	8,931,406	12
1150	Notes receivable, net (Notes 4, 6(d), and 7)	1,582,488	3	1,107,562	2	2110	Short-term notes and bills payable (Note 6(q))	2,914,931		1,986,931	
1170	Accounts receivable, net (Notes 6(d), and 7)	5,952,083	10		10	2120	Current financial liabilities at fair value through profit or loss (Notes 4 and			23,830	
130x	Inventories ( Notes 4 and 6(e))	8,176,015	14		17	0414	6(b))	داد،ه	-	23,000	-
1400	Current biological assets, net (Notes 4 and 6(f))	1,803,467	3	1,720,785	3	2150	Notes payable (Note 7)	695,453	1	219,123	-
1410	Prepayments (Note 6(g))	1,450,708	3	918,389	2	2170	Accounts payable (Note 7)	5,246,498	9	4,516,214	9
1476	Other current financial assets (Note 6(h))	303,641	1	802,247	2	2200	Other payables ( Notes 7 and 6(s))	2,364,368	4	2,207,835	4
1479	Other current assets, others	1,236,656	2		2	2230	Current income tax liabilities (Note 4)	318,261	1	465,603	1
			_	23.517.338		2280	Lease liabilities (Notes 4 and 6(t))	191,053	-	221,658	-
15cc	Non-current assets:		_		_	2320	Long-term liabilities, current portion (Notes 4 and 6(r))	185,336	-	972,264	2
1517	Non-current financial assets at fair value through other comprehensive	2,933,887	5	2,648,091	5	2399	Other current liabilities, others (Note 7)	1,451,890	3	1,602,489	3
	incom e (Notes 4 and 6(c))							26,578,229	46	21,147,353	41
1550	Investments accounted for using equity method, net (Notes 4 and 6(j))	1,741,218	3	1,745,344	3	25cx	Non-Current liabilities:				
1600	Property, plant and equipm ent.( Notes 4 and 6(1))	20,290,137	36	19,119,064	37	2540	Long-term borrowings (Note 6(r))	1,153,218	2	1,255,263	2
1755	Right-of-use assets (Notes 4 and 6(m.))	1,993,146	4	2,153,458	4	2551	Non-current provisions for employee benefits (Notes 4 and $6(v)$ )	4,930	-	7,134	-
1760	Inwestment property, net (Notes 4 and 6(n))	692,850	1	740,322	1	2570	Deferred incometax liabilities (Note 4)	85,486	-	111,723	-
1805	Goodwill	158,024	-	160,023	-	2580	Lease liabilities non-current (Notes 4 and 6(t))	929,787	2	1,050,393	2
1830	Non-current biological assets (Notes 4 and 6(f))	614,240	1	263,166	1	2645	Guarantee deposits received.	90,603	-	83,332	-
1840	Deferred incometax assets (Notes 4 and 6(w))	193,452	-	196,094	-	2670	Other non-current liabilities, others	150.268	·	151.086	<u> </u>
1990	Other non-current assets, others (Notes 6(o) and 8)	1,519,412	3	1,150,136	_2			2,414,292	4	2,658,931	4
		30,136,366	53	28,175,698	53	20000	Total liabilities	28,992,521	_50	23,806,284	45
							Equity attributable to owners of p arent (Notes 4 and 6(x)):				
						3100	Capital stock	8,521,593		8,273,391	
						3200	Capital surplus	3,294,766	6	3,179,626	6
						3300	Retained earnings	6,952,880	12	7,562,982	14
						3400	Other equity interest	1,551,646	3	1,384,211	3
						3500	Tre asary shares	(219,132)	_	(219,132)	
							Total equity attributable to owners of parent:	20,101,753	36	20,181,078	40
						3 <b>6</b> cc	Non-controlling interests (Notes 4 and 6(i))	7,637,856	14	7,705,674	15
			_		_	30000	Total equity	27,739,609	_		_
	Total assets	\$ 56,732,130	<u>100</u>	51,693,036	<u>100</u>	2-3ccc	Total liabilities and equity	\$ 56,732,130	<u>100</u>	51,693,036	100

# (English Translation of Consolidated Financial Statements Originally Issued in Chinese) GREAT WALL ENTERPRISE CO., LTD. AND SUBSIDIARIES

#### Consolidated Statements of Comprehensive Income

#### For the years ended December 31, 2021 and 2020

#### (Expressed in Thousands of New Taiwan Dollars, Except for Earnings Per Common Share)

		2021		2020	
		Amount	96	Amnound	96
4000	Operating revenue (Notes 4, 6(aa), and 7)	\$101,437,842	100	81,650,892	100
5000	Operating costs (Notes 4, 6(e), and 7)	90,701,292	_89	69,388,663	85
5900	Gross pradit (loss) fram aperations	10,736,550	11	12,262,229	<u>15</u>
6000	Operating expenses:				
6100	Selling expenses	5,648,032	7	5,460,747	7
6200	Administrative expenses	2,356,485	2	2,388,505	3
6300	Research and development expenses	138,290	-	169,130	-
6450	Expected credit loss (gain) (Notes 4 and 6(d))	248,351	<u> </u>	31,899	<del></del>
	Total operating expense	8,391,158	_9	8,050,281	10
6900	Net operating income (loss)	2.345392	2	4211948	5
7000 7100	Non-operating income and expenses: (Notes 6(ab) and 7) Interest income	86,133		16,558	
7020	Other gains and losses, net	733,610	1	1,018,574	1
7020	Finance costs	(284,623)	_	(279,627)	
7060	Share of profit (loss) of associates and joint ventures accounted for using equity method, not	6,186		16,035	
7000	Total non-operating income and expenses	541326	1	771.540	<u> </u>
7900	Froit (loss) from continuing operations before tax	2,886,718	3	4,983,488	<del>-</del> 6
7950	Less: Income tax expenses ((Notes 4 and 6(w))	624,695	1	911,142	1
	Frafit (loss)	2,262,023		4,072,346	
8300	Other comparehensive income:		_		_
8310	Components of other comprehensive income that will not be reclassified to profit or loss				
8311	Gains (losses) on remeasurements of defined benefit plans	3,164	-	2,160	-
8316	Utrealized gains (losses) from investments in equity instruments measured at fair value through other comprehensive income			384,312	-
8349	Income tax related to components of other comprehensive income that will not be reclassified to profit or loss		·	473	
	Companents of other comprehensive income that will not be reclassified to profit or loss	288,530	<u> </u>	385,999	<u> </u>
8360	Components of other comprehensive income (loss) that will be reclassified to profit or loss				
8361	Exchange differences on translation of foreign financial statements	(204,872)	-	243,593	-
8399	Income tax related to components of other comprehensive income that will be reclassified to profit or loss		·		<u> </u>
0200	Companents of other comprehensive income that will be reclassified to profit or loss	(204,872)	<u> </u>	243,593	<u> </u>
8300	Other comprehensive in come	83,658	<u> </u>	629,592	÷
	Total comprehensive in come	\$ <u>2,345,681</u>	<u></u>	4701,938	
	Profit (loss) attributable to:				
	Profit (loss), attributable to owners of parent	\$ 1,869,385	2	3,122,071	4
	Profit (loss), attributable to non-controlling interests	392.638 \$ 2.262.023	<u> </u>	950.275 4072.346	
	Comprehensive income attributable to:	*	_		_
	Comprehensive income, attributable to owners of parent	\$ 2,039,351	2	3,605,841	4
	Comprehensive income, attributable to non-controlling interests	306,330		1,096,097	1
		\$ 2,345,681		4701,938	
	Basic earnings per share (Note 6(2))				
	Basir earnings per daare(Unit: NTD) Dibtied earnings per share(Unit: NTD)	<u>\$</u>	2 32		3.88
	varied our miles for the part of the part	Ψ	131		3.01

# (English Translation of Consolidated Financial Statements Originally Issued in Chinese) GREAT WALL ENTERPRISE CO., LTD. AND SUBSIDIARIES

Consolidated Statements of Changes in Equity For the years ended December 31, 2021 and 2020 (Expressed in Thousands of New Taiwan Dollars)

					Equity attrib	utable to owners	of parent						
							Total	other equity into	enest				
								Unrealized					
	S hare capital			Retained	earnings			gains					
		_						(losses) on					
							Exchange	financial assets					
							differences on	measured at					
							translation of	fair value			Total equity		
				1	Unappropriated		foreign	through other			attributable to	Non-	
	Ordinary	Capital	Legal	Special	re tained	Total retained	financial	comprehensive	Total other	Treasury	owners of	controlling	
	shares	surplus	reserve	reserve	earnings	earnings	statements		equity interest	shares	parent	interests	Total equity
Balance at January 1, 2020	\$ 8,273,391	3,011,373	2,254,643	42994	3,961,733	6,259,370	(899,515)		902,128	(219,132)	18,227,130	6,097,389	24,324,519
Profit (loss)					3,122,071	3,122,071	- (	-	-	<del></del>	3,122,071	950 275	4,072,346
Other comprehensive income	-	-	-	-	1,687	1,687	97,771	384,312	482,083	-	483,770	145,822	629,592
Total comprehensive income		-			3 ,123 ,758	3,123,758	97,771	384,312	482,083	-	3,605,841	1,096 p97	4,701,938
Appropriation and distribution of retained earnings:													
Legalreserve appropriated	-	-	229,418	-	(229,418)		-	-	-	-	-	-	-
Cash dividends of ordinary share		-	-	-	(1,820,146)	(1,820,146)		-		-	(1,820,146)	-	(1,820,146)
Other changes in capital surplus:													
Difference between consideration and carrying amount of		37,539			-		-			-	37,539	(37,539)	
subsidiaries acquired or disposed											20.014		
Changes in ownership interests in subsidiaries Changes in non-controlling interests	•	30,917		•	•	•	•	•	•	-	30,917	549 <b>7</b> 27	30 917 549 <i>7</i> 27
Adjustment of capital surplus for company's cash dividends		99 797			-			-	-		99,797	349 / 27	99 797
received by subsidiaries		27.471									33,131		33.431
Balance at December 31,2020	8,273,391	3,179 626	2,484 £61	42994	5 03 5 927	7,562,982	(801,744)	2,185,955	1.384.211	(219,132)	20,181,078	7,705,674	27,886 752
Profit (loss)	-		-,,		1,869,385	1,869,385	-	-,,		- (,)	1,869,385	392,638	2,262,023
Other comprehensive income					2,531	2,531	(118,564)	285,999	167,435	-	169,966	(86 308)	
Total comprehensive income			-	-	1,871,916	1,871,916	(118,564)	285,999	167,435	-	2,039,351	306,330	2,345,681
Appropriation and distribution of retained earnings:													
Legalreserve appropriated		-	312,376	-	(312,376)		-	-	-	-	-	-	
Cash dividends of ordinary share			-		(2,233,816)			-		-	(2,233,816)		(2,233,816)
Stock dividends of ordinary share	248,202				(248,202)	(248,202)	-	-	-	-	-		
Other changes in capital surplus:		/2 22 O									/2 220\		/2.22.0V
Difference between consideration and carrying amount of subsidiaries acquired or disposed	•	(7,339)			-		-	•			(7,339)		(7,339)
changes in non-controlling interests												(374,148)	(374 148)
Adjustment of capital surplus for company's cash dividends		122 479		-	-						122,479	(3/4,140)	122,479
received by subsidiaries		100 3779									144,777		122,777
Balance at December 31, 2021	\$8,521,593	3,294,766	2,796,437	42,994	4,113,449	6,952,880	(9 20,308)	2,471,954	1,551,646	(219,132)	20,101,753	7,637,856	27,739,609

# (English Translation of Consolidated Financial Statements and Report Originally Issued in Chinese) CREAT WALL ENTERPRISE CO., LTD. AND SUBSIDIARIES

## Consolidated Statements of Cash Flows For the years ended December 31, 2021 and 2020 (Expressed in Thousands of New Taiwan Dollars)

		2021	2020
Cash flows from (used in) operating activities:			
Profit before tax	\$	2,886,718	4,983,488
Adjustments:			
Adjustments to reconcile praint (loss):		1006.010	1046.00
Depreciation expense		1,886,549	1,846,637
Amortization expense		46,465	44,790
Expected credit loss (gain) / Provision (reversal of provision) for bad debt expense		248,351	31,899
Net loss (gain) on financial assets or liabilities at fair value through profit or loss		17,660	(67,455)
Interest expense		284,623	279,627
Interest income		(86,153)	(16,558)
Diwidend income		(111,467)	(96,564)
Share of loss (profit) of associates and joint ventures accounted for using equity method		(6,186)	(16,035)
Loss (gain) on disposal of property, plant and equipment		(55,694)	(27,561)
Loss (gain) on disposal of investments accounted for using equity method			4,463
Impairment loss on property, plant and equipment		167,538	36,990
Gain on reversal for allowance for inventory write-down and bad debts		383	17,163
Loss andisposal of inventory		(12,521)	13,356
Changes in fair value of biological assets	_	(37,485)	18,352
Total adjustments to reconcile profit	_	2.342.063	2.069,104
Changes in operating assets and liabilities:			
Decrease in financial assets or liabilities at fair walte fluough profit or loss		-	5,164
Increase in notes receivable		(474,926)	(80, 181)
(Increase) decrease in accounts receivable		(974,454)	131,780
(Increase) decrease in inventories		(15,545)	20,582
Increase in biological assets		(349,023)	(254,493)
Increase in prepayments		(532,319)	(89,743)
(Increase) decrease in other current assets		(152.979)	461,950
Decrease (increase) in other financial assets		498,606	(173,831)
Increase in notes payable		476,330	15,010
Increase (decrease) in accounts payable		730,284	(93,610)
Increase in other payable		145,070	205,525
(Decrease) increase in other current liabilities		(151,007)	113,710
Increase in net defined benefit liability		329	1,341
Total changes in operating assets and habilities		(799,634)	263,204
Total adjustments		1,542,429	2,332,308
Cash inflow generated from operations		4,429,147	7,315,796
Interest received		86,153	16,558
Income taxes paid		(233,632)	(863,455)
Net cash flows from operating activities		4,281,668	6,468,899
Cash flows from (used in) investing activities:		.,,	-,,
Acquisition of firancial assets at fair wable through other comprehensive income			(66,469)
Proceeds from disposal of financial assets at fair value through other comprehensive income			2,190
hrrease in prepayments for investments			506
Net cash flowfrom acquisition of subsidiaries			65,171
Acquisition of property, plant and equipment.		(3,177,620)	(3,419,927)
Proceeds from disposal of property, plant and equipment		175,308	213,642
Decrease in other non-current assets		(415,741)	(14,892)
Dividends received		111,467	94,374
Net cash flows used in investing artivities	_	(3,306,586)	(3,125,405)
The Contact of the Co	_	(2220,200)	(3,183,103)

# (English Translation of Consolidated Financial Statements and Report Originally Issued in Chinese) GREAT WALL ENTERPRISE CO., LTD. AND SUBSIDIARIES

#### Consolidated Statements of Cash Flows

# For the years ended December 31, 2021 and 2020 (Expressed in Thousands of New Taiwan Dollars)

	2021	2020
Cash flows used in financing activities:		
Increase in short-term loans	62,043,332	63,891,608
Decrease in short-term loans	(57,713,575)	(63,159,031)
Increase in short-term notes and bills payable	22,293,000	23,550,985
Decrease in short-term notes and bills payable	(21,365,000)	(23,689,000)
Proceeds from long-term debt	2,088,309	1,437,345
Repayments of long-term debt	(2,971,552)	(1,883,451)
Decrease in guarantee deposits received	7,271	2,570
Payment of lease liabilities	(184,776)	(248,606)
Decrease in other non-current liabilities	(818)	(8,344)
Cash dividends paid	(2,111,337)	(1,720,349)
Acquisition of ownership interests in subsidiaries	-	30,917
Interest paid	(272,755)	(282,764)
Change in non-controlling interests	(374,148)	348,999
Net cash flows from (used in) financing activities	1,437,951	(1,729,121)
Effect of exchange rate changes on cash and cash equivalents	(818,518)	(68,629)
Net increase in cash and cash equivalents	1,594,515	1,545,744
Cash and cash equivalents at beginning of period	4,488,486	2,942,742
Cash and cash equivalents at end of period	\$ <u>6,083,001</u>	4,488,486

## Great Wall Enterprise Co., Ltd.

## **Profit Distribution**

2021

Currency Unit: NT\$

Balance as of January 1, 2020		2,241,532,442
Add (Less):		
Welfare project revaluation variable	2,531,077	
Income after taxes for the year	1,869,385,064	
Earnings available for distribution		4,113,448,583
Less (Add):		
Legal reserve	187,191,614	
Distribution items		
Shareholder dividends - share	426 070 620	
(NT\$0.5 per share).	426,079,630	
Shareholder dividends - cash	1 270 220 000	
(NT\$1.5 per share).	1,278,238,889	
Undistributed earnings at the end of the		2,221,938,450
period		2,221,730,430

- Note: (1) Dividend distribution for the year shall not exceed the amount available for distribution in the period.
  - (2) Dividends will be distributed preferentially based on the after-tax benefits in 2021.